

SOUTHERN
MIDLANDS
COUNCIL



AGENDA

ORDINARY COUNCIL MEETING

Wednesday, 24th October 2018
10.00 a.m.

Municipal Offices, 71 High Street, Oatlands

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Dear Sir/Madam

NOTICE OF MEETING

Notice is hereby given that the next ordinary meeting of Council will be held on

Date: Wednesday, 24th October 2018
Time: 10.00 a.m.
Venue: Municipal Offices, 71 High Street, Oatlands

I certify under s.65(2) of the *Local Government Act 1993* that the matters to be discussed under this agenda have been, where necessary, the subject of advice from a suitably qualified person and that such advice has been taken into account in providing any general advice to the Council.

Councillors please note:

- Mr Paul Dalla-Fontana (Principal, Campania District School) will address Council at 10.30 a.m. regarding the proposed Landscape Plan for Campania District School/Campania Recreation Ground.
- Mr Fraser Miller will address Council at 11.00 a.m. regarding Craighourne Road access issues.
- Public Question Time has been scheduled for 12.30 p.m.

Yours faithfully

A handwritten signature in black ink, appearing to read 'Tim Kirkwood', written in a cursive style.

Tim Kirkwood
GENERAL MANAGER

OPEN COUNCIL AGENDA

1. PRAYERS

Sally Cousens to recite prayers.

2. ATTENDANCE

3. APOLOGIES

Clr David Marshall

4. MINUTES

4.1 Ordinary Council Minutes

The Minutes (Open Council Minutes) of the previous meeting of Council held on the 26th September 2018, as circulated, are submitted for confirmation.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

4.2 Special Committees of Council Minutes

4.2.1 SPECIAL COMMITTEES OF COUNCIL - RECEIPT OF MINUTES

The Minutes of the following Special Committee of Council, as circulated, are submitted for receipt:

- Campania Halls Management Committee AGM – 11th September 2018
- Lake Dulverton and Callington Park Management Committee – 15th October 2018

RECOMMENDATION

THAT the minutes of the above Special Committees of Council be received.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

4.2.2 SPECIAL COMMITTEES OF COUNCIL - ENDORSEMENT OF RECOMMENDATIONS

The recommendations contained within the minutes of the following Special Committee of Council are submitted for endorsement.

- Campania Halls Management Committee AGM – 11th September 2018
- Lake Dulverton and Callington Park Management Committee – 15th October 2018

RECOMMENDATION

THAT the recommendations contained within the minutes of the above Special Committees of Council be endorsed.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

4.3 Joint Authorities (Established Under Division 4 Of The Local Government Act 1993)

4.3.1 JOINT AUTHORITIES - RECEIPT OF MINUTES

The Minutes of the following Joint Authority Meetings (including JA Committees), as circulated, are submitted for receipt:

- Southern Tasmanian Councils Authority – Nil.
- Southern Tasmanian Councils Authority (Waste Strategy South) – Nil.

DECISION NOT REQUIRED

4.3.2 JOINT AUTHORITIES - RECEIPT OF REPORTS (ANNUAL & QUARTERLY)

Section 36A of the Local Government Act 1993 provides the following;

36A. Annual reports of authorities

(1) A single authority or joint authority must submit an annual report to the single authority council or participating councils.

(2) The annual report of a single authority or joint authority is to include –

- (a) a statement of its activities during the preceding financial year; and*
- (b) a statement of its performance in relation to the goals and objectives set for the preceding financial year; and*
- (c) the financial statements for the preceding financial year; and*
- (d) a copy of the audit opinion for the preceding financial year; and*
- (e) any other information it considers appropriate or necessary to inform the single authority council or participating councils of its performance and progress during the financial year.*

Section 36B of the Local Government Act 1993 provides the following;

36B. Quarterly reports of authorities

(1) A single authority or joint authority must submit to the single authority council or participating councils a report as soon as practicable after the end of March, June, September and December in each year.

(2) The quarterly report of the single authority or joint authority is to include –

- (a) a statement of its general performance; and*
- (b) a statement of its financial performance.*

Reports prepared by the following Joint Authorities, as circulated, are submitted for receipt:

- Southern Tasmanian Councils Authority – Nil,

DECISION NOT REQUIRED

5. NOTIFICATION OF COUNCIL WORKSHOPS

In accordance with the requirements of the *Local Government (Meeting Procedures) Regulations 2015*, the Agenda is to include details of any Council workshop held since the last meeting.

One workshop has been held since the last Ordinary Meeting.

The workshop was held on the 3rd October 2018 at the Council Chambers, Oatlands commencing at 9.00 a.m.

Attendance: Mayor A E Bisdee OAM, Deputy Mayor A O Green, Cllrs A Bantick, E Batt, B Campbell, D Fish & D Marshall.

Apologies: Nil.

Also in Attendance: T Kirkwood, A Benson and E Lang.

The purpose of the workshop was to consider:

- a) Property Matter – Oatlands (confidential) – subject of a future Agenda Item;
- b) Melton Mowbray Trough – general discussion re: future development plans and process – working group to be established following election; and
- c) *Burial and Cremation Amendment Bill 2018* – feedback as follows to be provided:

“In general terms, Council is supportive of the strengthened provisions contained within the Burial and Cremation Amendment Bill 2018. In relation to closure of Cemeteries, Council were of the opinion that the proposed 100 years (since last interment) was excessive and believed that fifty (50) years was a more appropriate timeframe.”

The transfer of responsibilities to the Cemetery Manager (from families) relating to the maintenance of monuments is unreasonable and would certainly have the potential to result in a significant increase in burial fees.

In relation to the proposed audits, yes this will be an additional responsibility for Cemetery Managers, but it was believed that this would not be an onerous exercise and significantly impact on the cost of cemetery operations.

The Workshop concluded at approximately 11.30 a.m.

RECOMMENDATION

THAT the information be received.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

6. COUNCILLORS – QUESTION TIME

6.1 QUESTIONS (ON NOTICE)

Regulation 30 of the *Local Government (Meeting Procedures) Regulations 2015* relates to Questions on notice. It states:

(1) A councillor, at least 7 days before an ordinary council meeting or a council committee meeting, may give written notice to the general manager of a question in respect of which the councillor seeks an answer at that meeting.

(2) An answer to a question on notice must be in writing.

The following questions were submitted by Cllr R Campbell on the 17th October 2018.

Q1 Lake Dulverton: If a person wishes to hire out canoes, kayaks, paddle boards, paddle boats and or sail boards for use on the lake what conditions do they have to abide by?

General Manager's response:

For the purpose of preparing a response, it is assumed that the person wishing to hire out canoes etc. intends to do this on a commercial basis and it would be an ongoing business operation.

Firstly, the proponent would need to obtain a planning permit from Council for any development and exclusive use of the land and waters for these purposes i.e. onsite storage facility and any other works/infrastructure needed to get people to and from water. Dependent on the status of such use/works in the Reserve Management Plan the proposal would be either permitted or discretionary. Before an application for a permit can be made the proponent would need to obtain the permission of Parks and Wildlife as landowner.

An assessment would then be undertaken with reference to the Lake Dulverton Wildlife Sanctuary Management Plan 1980, the Lake Dulverton Management Strategy and associated Action Plan. It is highly likely that the Tasmanian Parks and Wildlife Service, as the responsible government agency, would require the completion of an 'Activity Reserve Assessment'. This addresses issues associated with proposed works in and around the Lake, and what impacts the proposed activity may have on the natural values; flora and fauna etc.

Finally, as part of securing the relevant approvals, the proponent would need to provide evidence of relevant insurances.

Any proponent should consult with Council Officers and Parks and Wildlife as early as possible in progressing the idea. The proponent may also consider hiring and storing the equipment off-site (i.e. in Oatlands township) and simply providing a guide or guidance on accessing and using the Lake. This would simplify the landowner and planning approvals.

Note: There are 4 zones in the Lake. The one that could potentially accommodate this type of activity is the Township/ Recreation Zone. As per the Lake Dulverton Management Strategy 2002 the details regarding this zone are:

Indicative Location: Foreshore and lake area between Callington Mill and Mahers Point. (there is a map with zone boundaries). Values: Banks have been cleared and maintained for recreational purposes. General Aim: To provide for sustainable dispersed recreational activities and small scale recreational facilities without significant impact on the Lake's natural processes. To provide for education opportunities around the Lake environs.

Q2 Landline phone coverage is becoming a problem in various parts of the Southern Midlands due to "breaks" in the service and lengthy delays in repairing the "breaks" (7 days or more not uncommon). Customers are being given the run-around by Telstra (Levendale, Woodsdale, Whitefoord, Andover and other areas. In these areas there are people suffering from cancer, respiratory problems, heart disease, diabetes and the list goes on) If you need an Ambulance in emergency how do you call 000 if your land line phone is not working and you don't have mobile coverage?

What can council do to bring the matter to the attention of Telstra that the service is below par?

General Manager's response:

Council continues to report issues directly to the Telstra Country Wide Area General Manager (Michael Patterson) and Telstra's Community Engagement Specialist (Caley Pearce) as specific details become known. Both persons have previously attended Council Meetings to present future Telstra development plans and discuss Telstra related issues.

They can certainly be invited to attend a future meeting which provides an opportunity to present detailed examples of problems being experienced.

Q3 A common question from people living outside of Oatlands "When will the cows in the lake return a financial dividend to council?" (note the question is within inverted comers so before you try to make the writer of the question apologise or take it out of context the question has been put on behalf as quoted re several concerned rate payers that believe they should be getting better value for their rates.)

Deputy General Managers Response:

This question has been directed to me as the Deputy General Manager, Manager Community & Corporate Development, also the Executive Officer of the Arts Advisory Committee to respond.

It is noted that the total budget for the Cows in the Lake was \$13,455 (which includes the cost of installation), however the Southern Midlands Regional News stated that the project cost \$20,000. Inaccurate reporting by the media provides some degree of aggravation to both the ratepayer and Council Officers.

I respond as follows as the Executive Officer to the Southern Midlands Arts Advisory Committee and I am firstly confused that this question has been raised by Councillor Campbell given the SM Arts Advisory Committee created the concept of the "Cows in the Lake" from a historical perspective of Oatlands colloquial village life and has been working on delivering this Heritage Arts installation for approximately two years. Councillor Campbell is a proxy member of this Committee and I am sure he is across the discussions of the Committee and therefore could have very well-articulated an appropriate response

to this question based on the knowledge accrued by him over the two years, drawing on the Southern Midlands Arts Strategy coupled with the SMC Strategic Plan and the Heritage Highway Destination Action Plan which is encapsulated within the Strategic Plan as well as the Evaluation Report of the Heritage & Bullock Festival 2018.

[EXTRACT] SM Arts Strategy

Objective Four

Recognise, celebrate and promote the uniqueness of our region through the arts.

What are we aiming to achieve?

- 4.1 Increase community awareness and understanding of the history, culture and built heritage of the Southern Midlands

What are the key actions to achieve our aims?

- 4.1.1 Identify anniversaries and opportunities for celebrations
4.1.2 Support and encourage the production and publication of works that showcase the region

[END OF EXTRACT]

Clearly the aforementioned objective is not 'dollar centric', however the creation of such art installations have a positive contribution to the cultural heritage of Oatlands and the drawing of linkages to unique rural stories is a very powerful connection to local pride, cultural celebration and visitor attraction across our nation. This is demonstrated by the many wonderful stories of Andrew (Banjo) Paterson, Henry Lawson and the like.

Council's Strategic Plan identifies that Council should embrace the Heritage Highway Destination Action Plan (refer below)

Southern Midlands Council Draft Strategic Plan 2018-2027

2.2 TOURISM		GROWTH
<i>What we are aiming to achieve:</i>		
2.2.1	Increase the number of tourists visiting and spending money in the municipality	
Key actions to achieve our aims:		Responsible Business Unit(s)
2.2.1.1	Seek opportunities to support the development, growth and promotion of a wide range of tourism in the Southern Midlands	GM
2.2.1.2	Seek opportunities to further develop and link heritage tourism opportunities both within and outside the region, including convict sites, the Oatlands Military Precinct and Callington Mill Precinct	HP
2.2.1.3	Support the development of tourism products	GM
2.2.1.4	Work in partnership with other State, Regional and local organisations including Destination Southern Tasmania and the Heritage Highway Tourism Region Association	GM
2.2.1.5	Investigate and encourage the development of a four star accommodation facility (min 30 beds)	C&CD
2.2.1.6	Support and maintain the relationship with the Heritage Highway Touring Region	GM
2.2.1.7	Embrace and implement the Heritage Highway Destination Action Plan	GM

The Heritage Highway Destination Action Plan (refer below) articulates the actions by Council, which clearly the Cows in the Lake fits into.

PRIORITY 1 Destination marketing		
Actions	Responsibilities	Priorities
1. In consultation with community and stakeholders undertake a Brand Health and Positioning study of the midlands, Heritage Highway and individual town identities.	HH, TNT, DST	High
2. Develop and encourage collective use of a brand style guide by business and community organisations for all market communications.	TNT, DST, HH, Councils	Low
3. Continue to review and build on existing digital assets and content of Tasmania's Midlands and both RTOs: <ul style="list-style-type: none"> Maintain consistency with the brand and positioning Ensure content is locally authored and maintained to reflect the heritage and living culture, on and off the highway Tell the unique stories linked to attractions, events sites and journeys Champion the use of shared hashtags by all partners to encourage content sharing. 	HH, TNT, DST	On-going
4. Support and advocate for a contemporary best practice wayfinding, visitor precinct and location interpretive system along the highway and the adjoining towns using a combination of technology applications and road signage. Specifically support the Beacon technology trial being proposed for southern midlands towns.	Councils, TNT, DST	Medium
5. Engage with and participate in cooperative marketing programs and activities of Destination Southern Tasmania and Tourism Northern Tasmania.	HH, TNT, DST	On-going

PRIORITY 2 Infrastructure development and investment attraction		
Actions	Responsibilities	Priorities
1. Consult with state government in developing the highway and roadside environment conducive to enhancing the visitor experience and safety.	DAP Leadership Group	On-going
2. Review & prioritise infrastructure and experience development beyond the Highway to encourage visitors to explore. Consider: <ul style="list-style-type: none"> Inland fisheries development Forestry access roads Buckland Road Heritage sites 'Old Highway route' and 'Coach Inn/Homestead' sites interpretation Visitor amenities and rest points Walking and cycling trails. 	Councils	Low to Medium
3. Support and consult with Councils in attracting new investment and the structured planning for villages in the Midlands.	Councils Department of State Growth	Low to Medium
4. Develop unique and contemporary enhancement of and linkages between existing outdoor interpretive art installations throughout the Midlands, such as topiary, silhouettes and chainsaw sculptures.	Arts Community Groups	High

PRIORITY 3 Product and services development		
Actions	Responsibilities	Priorities
1. Support opportunities for continuous development of existing heritage sites to provide active and immersive differentiated and unique experiences, events and activities.	DAP Leadership Group, working with National Trust and LTA	On-going
2. Support opportunities in the central district that create significant signature experiences to attract visitors.	DAP Leadership Group	On-going
3. Support new and existing events that add value to the visitor experience and attract visitors, particularly during quieter periods, such as: <ul style="list-style-type: none"> Vintage car rallies Visual Arts Agriculture/rural life Heritage crafts and artisans Steam train experience 	DAP Leadership Group	On-going

Given the Council Committee supported by Council Officer has progressed the Cows in the Lake as a Strategic Objective, the following dissertation by Bruce Leaver articulates the economic and social benefits of such an initiative.

DELIVERING THE SOCIAL AND ECONOMIC BENEFITS OF HERITAGE TOURISM

By Bruce Leaver

Bruce has had a long career in conservation management and nature based tourism in three states and the Commonwealth. He continues this focus as Chair of Sapphire Coast Tourism on the far south coast of NSW. He is also Chair of that region's National Parks and Wildlife Reserve Advisory Committee and Chair of the Nature and Heritage Tourism Advisory Group to the NSW Government's Tourism Visitor Economy Task Force.

Bruce was head of the Heritage Division in the former Department of Environment and Heritage and the last Executive Director of the Australian Heritage Commission. He oversaw the development and enactment of the new National and Commonwealth heritage provisions in the

EPBC Act. His final years with the Commonwealth were taken up with Parks Australian in the development of the National Landscapes program in partnership with Tourism Australia.

Bruce has served on key committees including the conservation management advisory committee and the tourism advisory committee for the Great Barrier Reef Marine Park and the liaison committee that oversees the operation of the intergovernmental Australian Alps Management Agreement.

INTRODUCTION

Traditionally the identification and preservation of heritage has been driven by community aspirations about preserving connections with history and ancestry as part of the national identity.

Heritage conservation can be expensive, both to the public purse and for property owners. The expense may lie in the cost of restoring and conserving the fabric of a place or the cost of economic opportunities foregone in alternative use of the site. Heritage tourism can provide an economic reason to preserve that heritage. No heritage, no heritage tourism.

An added benefit from heritage tourism is the chance to change community perceptions of the way in which heritage places should be treated. They learn about, as well as enjoy the experience.

There are examples of strategic approaches that have been developed for heritage tourism.

However, few initiatives have produced a tactical framework that plans and delivers heritage tourism to the visitor. Most have focused on what tourism deliverers should not do – rather than on what they can do and how they can do it.

The statistics of domestic tourism generally indicate a gloomy picture for regional Australia but there is one area of projected growth – heritage tourism.

It is timely to develop an approach that enables the social and economic benefits of heritage to be realised. Whilst conserving the intrinsic value of the heritage the approach must be one that fosters regional partnerships between the community, managers and tourism and clearly sets out the way for implementation and ongoing delivery.

This essay discusses some initiatives that develop a strategic approach and gives an example of the way in which heritage tourism can be implemented at the regional level.

HERITAGE TOURISM

Heritage tourism is particularly relevant to the social and economic wellbeing of communities. It is the one activity forecast for growth in an otherwise stagnant domestic tourism market. Heritage tourism utilises the cultural and historical capital of a region and contributes to the growth of a sector that, in many areas, has replaced traditional resource based industries.

Heritage tourism also puts an economic value on heritage assets, thereby contributing to their preservation for future generations.

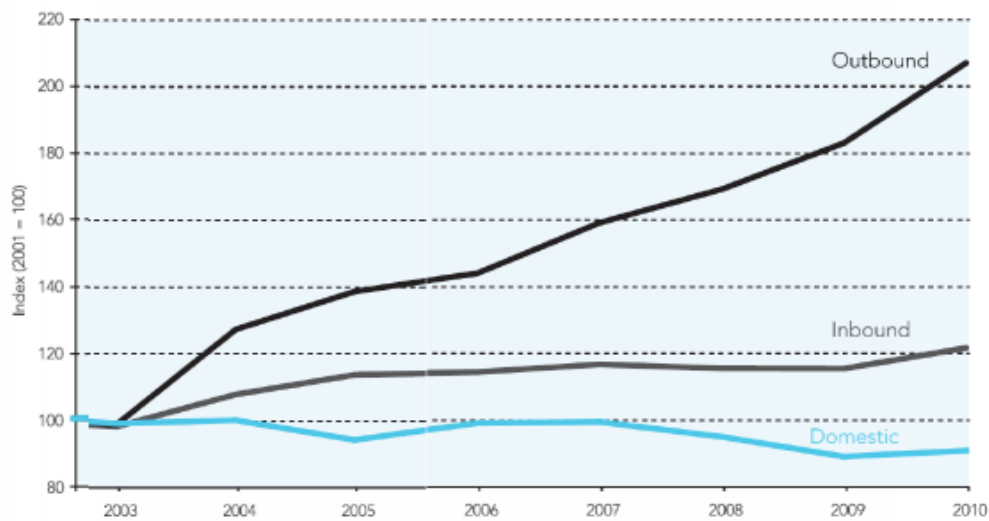
THE STATE OF AUSTRALIAN TOURISM

Tourism is worth over \$90billion to the economy. It contributes \$24b (over 10%) to export earnings and 4.7% of total employment.

Domestic tourism is stagnant. The biggest growth area is outbound – the numbers travelling overseas have increased on average 7% pa since 1999 (in 2010 it was over 14%), boosted by an appreciating Australian dollar.

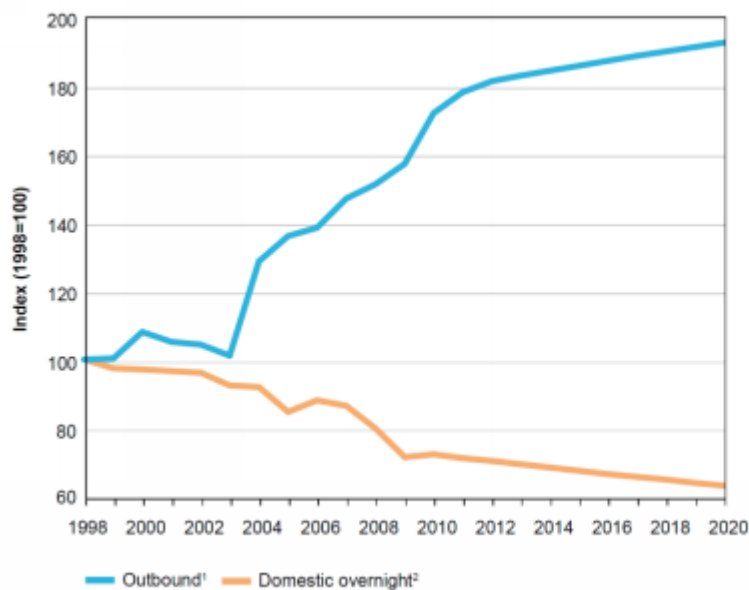
Domestic tourism represents about three quarters of the value of the Australian tourist industry.

Many regional economies are now highly dependent on the tourism sector where it has supplanted traditional industries.



Tourism Industry Facts and Figures at a Glance - May 2011, Dept. Resources Energy and Tourism

Projections relating to the propensity to travel overseas holds little comfort.



Travel by Australians – March 2010 Quarterly Results of the National Visitor Survey, Tourism Research Australia

Tourism Research Australia's report, 'Through the looking glass: The future of domestic tourism in Australia (2008) considered a wide range of economic and demographic factors. The analysis included predictions for the range of activities travellers participate in including (p36):

The largest average annual growth is in cultural and heritage activities, forecast to increase by 1.7% per year on average between 2006 and 2020.

Heritage tourism has the following features which are particularly appealing to regional social well-being:

1. *based largely on existing infrastructure*
2. *offers tourism diversification away from the (often) heavy reliance on existing resort areas and peak seasons*
3. *establishes heritage structures and landscapes as economic assets*
4. *engenders respect and value for the social history of communities that have been marginalised through changes to the economic base and demography.*

DELIVERING HERITAGE TOURISM

Tourism is highly competitive. Regions fiercely defend their market share in the contracting domestic market so the development of new product has to be highly professional, making use of destination branding principles.

Branding Principles

1. *Focus on a tightly defined target market and the most compelling offering to that market.*
2. *It is not the physical features of a destination that appeals to a visitor but rather an outstanding experience of those features.*
3. *The experience must differentiate the place from anywhere else.*
4. *Get it right for the few ideal visitors and the rest will respond – always.*

The message appears in various forms, for example Amy Webb, Director of Heritage Tourism, US National Trust for Historic Preservation:

Focus on what your byway has that is truly unique and different. Focus on the qualities that separate your location from anywhere else in the world. That's your hook. That's your marketing angle. That is what visitors are looking for. As we become more homogenous, people are looking for those special one-of-a-kind places.

Focus is the key. Although it seems counter-intuitive, the smaller the target market is, the greater the chance of success. There is no need to address different sectors of the tourist market and their expectations of interest. Trying to be all things to all people just clutters up the message.

A heritage tourism target market

A region will rarely have the resources to undertake research to develop a market profile. A useful surrogate is Tourism Australia's 'Experience Seeker' target market. This has been thoroughly researched and is applied to the promotion of both the international market and the domestic market. They:

1. *are experienced travellers*
2. *seek out and enjoy authentic personal experiences they can talk about,*
3. *involve themselves in activities, are sociable and enjoy engaging with locals*
4. *are active in their pursuits and come away having learnt something*
5. *are adventurous and enjoy a variety of experiences on any trip*
6. *place a high value on contrasting experiences (i.e. different from their day-to-day lives).*

The most compelling proposition for the target market visitor

The market positioning must be directed towards providing experiences rather than merely interpreting landscape, buildings and artefacts. These physical elements must be translated into a living story. The aim is to elicit an emotional connection between the heritage and the visitor. This is the hardest part – and it has to differentiate the place from anywhere else.

Barriers

The barriers to the development of heritage tourism are:

- 1. mutual lack of knowledge between the heritage and tourism sectors and about the opportunities of heritage tourism*
- 2. lack of formal linkages between culture and tourism at government and working levels*
- 3. 'Heritage' ambivalence about tourism, driven by concerns about sustainability and commercialism*
- 4. lack of knowledge about the economic impact of heritage tourism*
- 5. lack of resources to develop and market heritage products*
- 6. lack of education and training related to heritage tourism*
- 7. distance and access problems outside the major urban areas*
- 8. lack of market-ready, packaged product (outside the major urban centres)*
- 9. minimal marketing of heritage.*

Significant government cut backs to facilities and human resources also represent a major challenge. Sound familiar? The above are from the Canadian Five Year Business Strategy for Cultural and Heritage Tourism.

EXISTING APPROACHES TO AN OVERARCHING HERITAGE TOURISM STRATEGY

The importance of heritage tourism has been increasingly recognised over the last decade. There have been a number of government responses, for example:

- 1. Australian Heritage Commission 2001 Successful Tourism at Heritage Places – A Guide for*
- 2. Tourism Operators, Heritage Managers and Communities.*
- 3. Environment Protection and Heritage Ministerial Council 2003 Going Places: Key opportunities*
- 4. for natural and cultural heritage tourism in Australia.*
- 5. WA Heritage Council and Tourism WA 2006 A Heritage Tourism Strategy for Western Australia.*
- 6. NZ Ministry for Culture and Heritage 2008 New Zealand Arts, Cultural and Heritage Tourism Strategy to 2015.*

The general approach has been to provide a code to underpin heritage based tourism, or to provide some overarching tourism development themes, without identifying tangible steps to practical implementation.

Western Australian Heritage Tourism Strategy

The Western Australian strategy progressed heritage tourism towards practical implementation.

The strategy was based on Heritage and Tourism Themes for Western Australia, prepared for the

Heritage Council of WA and Tourism WA. The report aimed to identify the historic themes that provide the greatest potential for tourism. These themes were: Indigenous, Maritime, Convict, Ecclesiastical, Gold Rush, Rail, Military, Timber and north Kimberley.

The report also examined the importance of historic routes that link several of the themes to provide visitor dispersal strategies. The report proposed a range of between 8 and 20 routes.

The stories associated with these routes are:

- 1. The First Australians: The world's boldest pioneers and their unique culture.*
- 2. Discovering Australia: Explorers, Pirates and Mutineers.*

3. *A Fatal Shore: Convict transportation and its legacy.*
4. *The Old Spanish Mission Trail.*
5. *Gold Rush: how the world scrambled to get a piece of the action in the gay 90s.*
6. *Great railway journeys of the world: 'The Indian-Pacific, 'The Prospector' and other famous trains of the golden west.*
7. *A World at War at the end of the earth: Australia in two World Wars.*
8. *Avenue of the Giants: Australia's karri and tingle big tree country.*
9. *Heritage of the Never-Never. Western Australia's Gibb River Road.*
10. *Two Weeks Discovering Historic Perth.*

The report recommended further studies to establish subsidiary, historically themed cultural routes at regional, local and municipal levels. It was intended that these routes be developed around significant clusters of Heritage Council and the National Trust of WA listed places.

The heritage tourism strategy indicated that specific projects and initiatives were to proceed with different partners on a case-by-case basis under a Heritage Tourism Advisory Group. It proposed that appropriate levels of support would be provided for heritage tourism projects with national, regional or local significance. No further progress on the strategy has been recorded to date.

What needs to done

The examples of heritage tourism strategies given above illustrate how straightforward, conceptually, the development of such strategies seems to be, and how difficult it is to implement them in practice.

The branding principles are clear: identify and deliver the unique and compelling heritage experiences the region can offer to a curious, educated and discerning target market. Delivery, however, is an arduous journey sorting through variously listed heritage assets, different management arrangements, traditional barriers and rivalries and a suite of passionate stakeholders not necessarily sharing a common passion.

Heritage listings have proliferated in Australia. There are places listed for World, National, Commonwealth, State and local heritage significance, many of which are also on the Register of the National Estate and National Trust lists. The challenge in a tourism strategy is both to leverage off icon listings as marketable designations of excellence and to cut through what is often a plethora of regional listed places, to focus on only those places that will provide a compelling experience to a target market.

In Conclusion

*I firmly believe that the Cows in the Lake have to date and will in the future add value to the Oatlands experience by encouraging tourists to **Step into Oatlands' Story**.*

I would draw upon the Heritage & Bullock Festival 2018 as an example where the calculations undertaken in the Evaluation Report clearly showed that from the 5,200 visitors to Oatlands over the two days in August 2018 they conservatively left in our Community a figure of \$50.00 each, therefore equating to \$260,000.00 generated by the visitors. Many of those visitors commented on how marvellous the Cows in the Lake are. During the lead up to the event, both ABC Radio and the print media ran some great stories about the Cows in the Lake. From my considered view, even taking into account, double

the budgeted cost of the establishment of the Cows in the Lake a mere \$4.50 per head of the 5,200 visitors paid for the costs. The Cows in the Lake will not return a financial benefit to Council, rather it is the Community in Oatlands who will reap the benefits of Council's efforts for many years to come.

Q4 In electoral material a candidate states (quote) "Lobbied with CAC Committee Chairman and obtained \$2.5 million upgrade to the Midlands Multi Purpose Health Centre." If this is the case what are the upgrades, what will the \$2.5 million be used for? Will there be upgrade for the ambulance crews accommodation and if so when will it be completed?

General Manager's response:

The \$2.5 million allocated by the Tasmanian Government to the Midlands Multi-Purpose Health Centre was announced as part of the 2018-19 State Budget. The funds will primarily be used to upgrade the Acute Care section of the facility. Plans have been finalised and submitted for development approval. Tenders will then be invited and it is expected that works will commence in the new calendar year.

The \$2.5 Million funding does not include accommodation facilities for the Ambulance paramedics or volunteers. This is being pursued separately with no firm outcomes to date.

Actions taken to date include:

- *Initial meeting(s) with CEO and senior representatives of Ambulance Tasmania;*
- *Council has prepared preliminary design plans to construct two stand-alone buildings at the rear of the Ambulance garage (1. Unit Accommodation for Paramedics and 2. Accommodation for Volunteers/Meeting/Training room etc.) These plans were prepared in consultation with the Paramedics and volunteers;*
- *Plans (together with indicative costings) have been provided to Ambulance Tasmania;*
- *Follow-up meetings with Ambulance Tasmania to discuss financing options which may include direct funding by the State; Council up-front funding on a long-term lease back / purchase arrangement. This would be on a full cost recovery basis, noting the aim is to also include transfer of ownership of the Garage to Ambulance Tasmania;*
- *August 2018 - Submission made via the office of Hon Brian Mitchel MP (Federal Member for Lyons) to source funding via the Australian Government's Community Health Program;*
- *Communication with Hon Rebecca White MP (State Labor Party) following request for a briefing and update in relation to the proposal.*

At present, the proposal is with the Tasmanian Government / Ambulance Tasmania. As it is not a core Council activity, a source of funding is required and further progress is basically at the discretion of the State.

Q5 Looking at rates and wages in percentage terms: From the rates received by council what is the percentage paid in wages and what is the percentage that covers all fixed overhead costs (ie. super, power, phone, sick leave, elected members etc. etc.)?

General Manager's response:

The 2017/2018 Audited Financial Statement (Consolidated Statement of Statement of Profit or Loss) has been used as the basis for responding to this question.

<i>Operating Expenses – Line Item 'Employee Benefits'</i>	<i>\$3,986</i>
<i>Recurrent Income – Rates and charges</i>	<i>\$5,214</i>
<i>Percentage</i>	<i>76.4%</i>
<i>Percentage as a total of Recurrent Income</i>	<i>37.4%</i>

Note: Employee benefits include all direct wages and associated employee on-costs including Superannuation, Leave entitlements, related insurances etc. Direct labour costs represent approximately 67% of total Employee Benefits.

Total electricity costs for 2017/18 were \$184,787, being \$81,693 for street lighting and \$103,094 for all other electrical supplies. This amount is reported in the Line Item 'Materials and Contracts'.

Total costs associated with Elected Members was \$124,451. This amount is reported in the Line Item 'Other Expenses'.

Q6 Woodsdale Road: Sections of Woodsdale Road are breaking up, as a result large lumps of seal and stones are being spread around potholes and across the road creating hazard to passing traffic and motorbike riders. If the loose material is flung up into the windscreen of a moving vehicle the result could be catastrophic and may cause death.

-What can be done to remove the loose material and when will repairs to Woodsdale Road be carried out?

General Manager's response:

As advised (and reported) at the previous meeting, Council has budgeted to reconstruct and seal one kilometre of the Woodsdale Road this financial year. Tenders will be called in November 2018 and it is envisaged that following preparatory works, the contract work will be undertaken in January / February 2019 – depending on Contractor's Works Program.

It is also confirmed that Council staff have since addressed and removed the issue of loose material on this section of road.

Q7 Having knocked on many doors there are many ratepayers not happy and are asking a common question. "How can the general manager make council more accountable (and open) to the ratepayer?"

General Manager's response:

In terms of accountability to the ratepayer, in order to provide a formal response to this question, reference is made to the provisions contained within the Local Government Act 1993.

*Firstly, one of the key functions of a **councillor** is to represent the community and to facilitate communication by the council with the community. There are a range of options to facilitate this communication (i.e. public meetings; surveys; direct communication etc.) Depending on the issue and/or circumstance, these type of measures have been adopted in the past and are available to Council at all times.*

Councillors of a council collectively also have the function of developing strategies and plans for the efficient and effective provision of services and facilities; and to facilitate and encourage the planning and development of the municipal area in the best interests of the community.

By way of an example, Council has just completed the process of reviewing (and updating) its Strategic Plan. This process involved a number of community forums which are held for the purpose of providing an opportunity to identify the needs and desires of ratepayers (and the community as a whole) and to provide direction and guidance to Council. An invite is also extended to the community to lodge written submissions. From my perspective, awareness of the community's needs is the first step in being accountable.

Following from the above, the various strategies and actions identified in the strategic planning process then flow through to the Annual Plan and associated budgets (as endorsed by Council). Finally, an Annual Report is then prepared at the conclusion of the period which provides details of the councils' activities and its performance in respect of the goals and objectives set. These processes, and the resultant plans, strategies and reports, are all focussed on accountability to the ratepayer. The audited Financial Statement, which forms part of the Annual Report, is also a key document from an accountability perspective.

Ultimately Council, as a collective body of individual Councillors, certainly becomes accountable through the election process.

In relation to being "open", subject to legislative restrictions (e.g. Right to Information Act 2009) and associated legal compliance requirements, basically all information is available to the general public. It should be noted that the Local Government (Meeting Procedures) Regulations 2015 are very specific in relation to what must be considered in a 'Closed Session' of Council. The following is an extract from the Regulations:

"15. Closed meetings

(1) At a meeting, a council by absolute majority, or a council committee by simple majority, may close a part of the meeting to the public for a reason specified in subregulation (2) .

(2) A part of a meeting may be closed to the public when any one or more of the following matters are being, or are to be, discussed at the meeting:

- (a) personnel matters, including complaints against an employee of the council and industrial relations matters;*
- (b) information that, if disclosed, is likely to confer a commercial advantage or impose a commercial disadvantage on a person with whom the council is conducting, or proposes to conduct, business;*
- (c) commercial information of a confidential nature that, if disclosed, is likely to –*
- (i) prejudice the commercial position of the person who supplied it; or*
 - (ii) confer a commercial advantage on a competitor of the council; or*
 - (iii) reveal a trade secret;*
- (d) contracts, and tenders, for the supply of goods and services and their terms, conditions, approval and renewal;*
- (e) the security of –*
- (i) the council, councillors and council staff; or*
 - (ii) the property of the council;*
- (f) proposals for the council to acquire land or an interest in land or for the disposal of land;*
- (g) information of a personal and confidential nature or information provided to the council on the condition it is kept confidential;*
- (h) applications by councillors for a leave of absence;*
- (i) matters relating to actual or possible litigation taken, or to be taken, by or involving the council or an employee of the council;*
- (j) the personal hardship of any person who is resident in, or is a ratepayer in, the relevant municipal area.*
- (3) Unless subregulation (4) applies, a council or council committee must not close a part of a meeting when it is –*
- (a) acting as a planning authority under the Land Use Planning and Approvals Act 1993 ; or*
 - (b) considering whether or not to grant a permit under that Act; or*
 - (c) considering proposals for the council to deal with public land under section 178 of the Act.*
- (4) A council or council committee may close a part of a meeting when it is acting or considering as referred to in subregulation (3) if it is to consider any matter relating to –*
- (a) legal action taken by, or involving, the council; or*
 - (b) possible future legal action that may be taken, or may involve, the council.*
- (5) If at a meeting a council or council committee closes a part of the meeting, the grounds for the closure are to be recorded in the minutes relating to the part of the meeting that is open to the public.”*

As a concluding comment, from a management team perspective, we would certainly welcome any specific feedback where there is a perceived lack of either ‘accountability’ or ‘openness’. This then provides an opportunity for Council, as an entire organisation, to factor this feedback into future plans and reporting.

6.2 QUESTIONS WITHOUT NOTICE

Section 29 of the *Local Government (Meeting Procedures) Regulations 2015* relates to Questions without notice.

It states:

“29. Questions without notice

- (1) *A councillor at a meeting may ask a question without notice –
 - (a) of the chairperson; or
 - (b) through the chairperson, of –
 - (i) another councillor; or
 - (ii) the general manager.*
- (2) *In putting a question without notice at a meeting, a councillor must not –
 - (a) offer an argument or opinion; or
 - (b) draw any inferences or make any imputations –except so far as may be necessary to explain the question.*
- (3) *The chairperson of a meeting must not permit any debate of a question without notice or its answer.*
- (4) *The chairperson, councillor or general manager who is asked a question without notice at a meeting may decline to answer the question.*
- (5) *The chairperson of a meeting may refuse to accept a question without notice if it does not relate to the activities of the council.*
- (6) *Questions without notice, and any answers to those questions, are not required to be recorded in the minutes of the meeting.*
- (7) *The chairperson of a meeting may require a councillor to put a question without notice in writing.*

An opportunity is provided for Councillors to ask questions relating to Council business, previous Agenda items or issues of a general nature.

7. DECLARATIONS OF PECUNIARY INTEREST

In accordance with the requirements of Part 2 Regulation 8 of the *Local Government (Meeting Procedures) Regulations 2015*, the chairman of a meeting is to request Councillors to indicate whether they have, or are likely to have, a pecuniary interest in any item on the Agenda.

Accordingly, Councillors are requested to advise of a pecuniary interest they may have in respect to any matter on the agenda, or any supplementary item to the agenda, which Council has resolved to deal with, in accordance with Part 2 Regulation 8 (6) of the *Local Government (Meeting Procedures) Regulations 2015*.

8. CONSIDERATION OF SUPPLEMENTARY ITEMS TO THE AGENDA

In accordance with the requirements of Part 2 Regulation 8 (6) of the *Local Government (Meeting Procedures) Regulations 2015*, the Council, by absolute majority may decide at an ordinary meeting to deal with a matter that is not on the agenda if the General Manager has reported –

- (a) the reason it was not possible to include the matter on the agenda; and
- (b) that the matter is urgent; and
- (c) that advice has been provided under section 65 of the Act.

RECOMMENDATION

THAT the Council resolve by absolute majority to deal with any supplementary items not appearing on the agenda, as reported by the General Manager in accordance with the provisions of the *Local Government (Meeting Procedures) Regulations 2015*.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

9. PUBLIC QUESTION TIME (SCHEDULED FOR 12.30 PM)

In accordance with the requirements of Part 2 Regulation 8 of the *Local Government (Meeting Procedures) Regulations 2015*, the agenda is to make provision for public question time.

In particular, Regulation 31 of the *Local Government (Meeting Procedures) Regulations 2015* states:

- (1) *Members of the public may give written notice to the General Manager 7 days before an ordinary meeting of Council of a question to be asked at the meeting.*
- (2) *The chairperson may –*
 - (a) *address questions on notice submitted by members of the public; and*
 - (b) *invite any member of the public present at an ordinary meeting to ask questions relating to the activities of the Council.*
- (3) *The chairperson at an ordinary meeting of a council must ensure that, if required, at least 15 minutes of that meeting is made available for questions by members of the public.*
- (4) *A question by any member of the public under this regulation and an answer to that question are not to be debated.*
- (5) *The chairperson may –*
 - (a) *refuse to accept a question; or*
 - (b) *require a question to be put on notice and in writing to be answered at a later meeting.*
- (6) *If the chairperson refuses to accept a question, the chairperson is to give reasons for doing so.*

Councillors are advised that, at the time of issuing the Agenda, no 'Questions on Notice' had been received from members of the Public.

Mayor A E Bisdee OAM to then invite questions from members of the public in attendance.

9.1 Permission to Address Council

Permission has been granted for the following person(s) to address Council:

- Mr Paul Dalla-Fontana (Principal, Campania District School) will address Council at 10.30 a.m. regarding the proposed Landscape Plan for Campania District School/Campania Recreation Ground.
- Mr Fraser Miller will address Council at 11.00 a.m. regarding Craighourne Road access issues.

10. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN UNDER REGULATION 16 (5) OF THE LOCAL GOVERNMENT (MEETING PROCEDURES) REGULATIONS 2015

10.1 CRAIGBOURNE ROAD, COLEBROOK

Deputy Mayor Alex Green has submitted the following Notice of Motion:

"That Southern Midlands Council as per the provisions of the *Local Government (Highways) Act 1982* s.14 ss. (1) close for reasons of public benefit and in the interests of public safety that section of Craigbourne Road, Colebrook, situated between 32 Craigbourne Road and Craigbourne Dam".

BACKGROUND (*Comments provided by Deputy Mayor A Green*)

Supporting comments to be provided at the meeting.

General Manager's Comments:

The General Manager will circulate comment prior to the meeting, particularly in relation to the legislative process.

RECOMMENDATION

For discussion.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

11. COUNCIL ACTING AS A PLANNING AUTHORITY PURSUANT TO THE LAND USE PLANNING AND APPROVALS ACT 1993 AND COUNCIL'S STATUTORY LAND USE PLANNING SCHEME

Session of Council sitting as a Planning Authority pursuant to the Land Use Planning and Approvals Act 1993 and Council's statutory land use planning schemes.

11.1 DEVELOPMENT APPLICATIONS

Nil.

11.2 SUBDIVISIONS

Nil.

11.3 MUNICIPAL SEAL (Planning Authority)

11.3.1 COUNCILLOR INFORMATION: - MUNICIPAL SEAL APPLIED UNDER DELEGATED AUTHORITY TO SUBDIVISION FINAL PLANS & RELATED DOCUMENTS

Nil.

11.4 PLANNING (OTHER)

Nil.

12. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – INFRASTRUCTURE)

12.1 Roads

Strategic Plan Reference 1.1.1

Maintenance and improvement of the standard and safety of roads in the municipal area.

Nil.

12.2 Bridges

Strategic Plan Reference 1.2.1

Maintenance and improvement of the standard and safety of bridges in the municipal area.

Nil.

12.3 Walkways, Cycle ways and Trails

Strategic Plan Reference 1.3.1

Maintenance and improvement of the standard and safety of walkways, cycle ways and pedestrian areas to provide consistent accessibility.

Nil.

12.4 Lighting

Strategic Plan Reference 1.4.1a & 1.4.1b

Ensure adequate lighting based on demonstrated need / Contestability of energy supply.

Nil.

12.5 Buildings

Strategic Plan Reference 1.5.1

Maintenance and improvement of the standard and safety of public buildings in the municipality.

Nil.

12.6 Sewers / Water

Strategic Plan Reference(s) 1.6.1 & 1.6.2

Increase the capacity of access to reticulated sewerage services / Increase the capacity and ability to access water to satisfy development and Community to have access to reticulated water.

Nil.

12.7 Drainage

Strategic Plan Reference 1.7.1

Maintenance and improvement of the town storm-water drainage systems.

Nil.

12.8 Waste

Strategic Plan Reference 1.8.1

Maintenance and improvement of the provision of waste management services to the Community.

Nil.

12.9 Information, Communication Technology

Strategic Plan Reference 1.9.1

Improve access to modern communications infrastructure.

Nil.

12.10 Officer Reports – Infrastructure & Works

12.10.1 MANAGER – INFRASTRUCTURE & WORKS REPORT

Author: MANAGER WORKS & TECHNICAL SERVICES (JACK LYALL)

Date: 19 OCTOBER 2018

ROADS PROGRAM

Maintenance grading in the Woodsdale and Stonehenge areas.

Drainage and tree works are being undertaken on Eldon Road and will continue in the Tunnack area.

TOWN AND GENERAL MAINTENANCE

Town and general maintenance is continuing in all other areas.

Parattah kerb and guttering has been installed and sealing will be conducted in the near future.

Colebrook kerb and guttering will commence in the coming weeks.

Waste Management Program

Operating arrangements at the Waste Transfer Stations are working well.

Registrations

Registrations have been received for road base materials and screening and for the supply of plant hire/equipment for the period 1/10/18 to 30/09/19. These registrations are used as a base for purchasing materials and/or plant hire.

QUESTIONS WITHOUT NOTICE TO MANAGER, INFRASTRUCTURE & WORKS

RECOMMENDATION

THAT the Infrastructure & Works Report be received and the information noted.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

13. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – GROWTH)

13.1 Residential

Strategic Plan Reference 2.1.1

Increase the resident, rate-paying population in the municipality.

Nil.

13.2 Tourism

Strategic Plan Reference 2.2.1

Increase the number of tourists visiting and spending money in the municipality.

Nil.

13.3 Business

Strategic Plan Reference 2.3.1a, 2.3.1b & 2.3.1c

Increase the number and diversity of businesses in the Southern Midlands / Increase employment within the municipality / Increase Council revenue to facilitate business and development activities (social enterprise).

Nil.

13.4 Industry

Strategic Plan Reference 2.4.1 & 2.4.2

Retain and enhance the development of the rural sector as a key economic driver in the Southern Midlands / Increase access to irrigation water within the municipality.

Nil.

14. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – LANDSCAPES)

14.1 Heritage

Strategic Plan Reference 3.1.1, 3.1.2 & 3.1.3

Maintenance and restoration of significant public heritage assets / Act as an advocate for heritage and provide support to heritage property owners / Investigate document, understand and promote the heritage values of the Southern Midlands.

14.1.1 HERITAGE PROJECT PROGRAM REPORT

Author: MANAGER HERITAGE PROJECTS (BRAD WILLIAMS)

Date: 19 OCTOBER 2018

ISSUE

Report from the Manager, Heritage Projects on various Southern Midlands Heritage Projects.

DETAIL

During the past month, Southern Midlands Council Heritage Projects have included:

- Reporting on the Southern Midlands Historic Heritage Strategy 2014-18 and drafting the new strategy (i.e. 2019-23). All heritage staff have been involved with the review which forms part of a separate report to this meeting.
- Planning and research for the Convict Archaeology of the Southern Midlands (CASM) project in conjunction with the University of Tasmania. Picton Road Station (near Kempton) has been chosen as the site and landowner consent gained. There will be 25 students (local, national and international) undertaking a two-week intensive fieldschool from late January. There will also be a one-week excavation at the Oatlands Guard House with teachers upskilling in archaeological curriculum development.
- Meetings with community groups and artists for the Heritage Hub initiation as well as organising shopfittings, branding/marketing and a series of open days will be held in November 2018 as part of the imminent release for expressions of interest for user groups.
- The SMC submission to the Anglican Diocese was submitted ahead of the due date. No return correspondence has yet been received.
- Assisting a prospective Artist in Residence with planning.
- Preparation for an upcoming Tasmanian Historical Research Association presentation.
- Supporting the volunteer program, particularly towards the Tasmanian Decorated Interiors database.
- Assistance with the Kempton Recreation Grounds interpretation.
- Further artefact processing and interpretation planning for the Commissariat.
- Providing assistance to the Jillett family reunion on October 5th 2018.
- Works to the Kempton Council Chambers roof lantern have been commenced. The lantern has been opened, window sashes removed and restored, awaiting final flashing works and painting.

- Installation of the catering kitchen in the Commissariat building and plumbing/stormwater works completed. Some landscaping preparation has been done and the historic toilet building has been structurally stabilised.
- Brad Williams has been doing some work for Derwent Valley Council on a charge-out basis through the resource-sharing agreement.

RECOMMENDATION

THAT the Heritage Projects Report be received and the information noted.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

14.1.2 REVIEW OF THE SOUTHERN MIDLANDS COUNCIL HISTORIC HERITAGE STRATEGY 2014-2018 AND CONSIDERATION OF THE 2019-2023 STRATEGY

Author: MANAGER HERITAGE PROJECTS (BRAD WILLIAMS)

Date: 19 OCTOBER 2018

Attachments:

A: *Draft Southern Midlands Council Historic Heritage Strategy 2019-2023*

B: *Summary of Progress Against Key Initiatives of 2014-2018 Heritage Strategy*

ISSUE

This report seeks endorsement of the draft *Southern Midlands Historic Heritage Strategy 2019-2023* (hereinafter referred to as the strategy), pursuant to the Southern Midlands Strategic Plan 2014-23 and forthcoming public consultation.

BACKGROUND

The operations of Council's Heritage Projects Program and statutory heritage inputs have been guided by a 5-year historic heritage strategy since 2008. These strategies are the bringing together of the relevant strategic plan references and aim to provide further guidance and prioritisation on the initiatives to be pursued as resources allow. The strategy also provides a framework for reporting to Council on the meeting of those objectives via the annual report. The *Southern Midlands Historic Heritage Strategy 2013-18* is due for review by 2019 and this report seeks endorsement of the 2019-2023 strategy (subject to public consultation).

DETAIL

The strategy is provided here as ATTACHMENT A and follows a similar structure and format as the previous strategy. An excerpt from the 2013-2018 strategy is provided here as ATTACHMENT B which reports on the progress of the initiatives from that strategy. The formulation of the draft strategy is a culmination of:

- Carry-forward of most ongoing initiatives from the previous strategy.
- Revision of major elements of the previous strategy to reflect major milestones having been met, e.g. new pool progress, implementation of the Commissariat/79 High Street conservation plan etc.
- Changes in circumstances of some council assets, e.g. sub-lease of Callington Mill, sale of Maher's Pont Cottage.
- New initiatives as a result of various opportunities, collaborations etc., e.g. Heritage Hub.

The draft strategy has been workshopped by Council's Heritage Projects Team, with input from members of the Community Development and Development and Environmental Services team as relevant.

In addition to providing a framework in which the Heritage Projects (and others) operate pursuant to the strategic plan, the strategy provides an important document to support partnerships and collaboration as well as providing a firm grounding for demonstrating a sound strategic framework when seeking external funding.

Human Resources And Financial Implications - The strategy has been formulated with current staffing levels and budgets in-mind as a means of being realistic and achievable. Where resources are not necessary readily available for particular initiatives, this is noted that external funding and/or partnerships will be necessary and it is intended that the strategy support the pursuit of such. Whilst the strategy does not necessarily *rely* on such external inputs, it allows value-add and heightened achievements if the opportunities do arise.

Community Consultation and Public Relations Implications - It is proposed that a two-week public consultation period be initiated subsequent to any in-principle endorsement by Council, which has been the process for the previous two strategies. This would include exhibition at the Oatlands and Kempton Council Offices, website and targeted stakeholder consultation (e.g. Heritage Tasmania, National Trust, Centre for Heritage at Oatlands).

Should council give in-principle endorsement pursuant to the current report, it is proposed that any minor amendments to the strategy subsequent to the consultation be delegated to the General Manager (e.g. amendments which do not substantially alter the tenor or resource implications of the strategy). Should any major amendment be required, then these are to be brought back to a future Council meeting.

Policy Implications - The draft strategy does not introduce any new policies and is a means of consolidating a range of previous policies, endorsed strategies (etc.). No amendment to current Council policy or strategic direction arises from any endorsement of the strategy.

Priority – Implementation Timeframe - Public consultation to commence as soon as practicable after in-principle endorsement, with view of finalising the strategy by the end of November.

RECOMMENDATION

THAT:

- a) Council endorse the draft *Southern Midlands Council Historic Heritage Strategy 2019-23* subject to public consultation;
- b) The strategy be publicly exhibited for two weeks seeking any comment or feedback;
- c) Any minor amendments resulting from public consultation be incorporated to the final strategy under delegation to the General Manager. Consideration of any major suggested amendments to be brought back to the November Council meeting; and
- d) Council note the report on the initiatives from the 2013-2018 strategy.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

14.2 Natural

Strategic Plan Reference 3.2.1 & 3.2.2

Identify and protect areas that are of high conservation value / Encourage the adoption of best practice land care techniques.

14.2.1 LANDCARE UNIT – GENERAL REPORT

Author: NRM PROGRAMS MANAGER (MARIA WEEDING)

Date: 16 OCTOBER 2018

ISSUE: Southern Midlands Landcare Unit Monthly Report.

DETAIL

- Kempton Streetscape matters continue to progress. Four individual trees oak trees have now been planted at the Recreation Ground following the construction of the last two tree guards on the side boundary by Maria Weeding and Helen Geard. The boundary fence works at the ground have also been virtually completed. A meeting of the Streetscape Group was held on Tuesday 25th September 2018. It is planned that a community festival event be held on Sunday, 25th November 2018 at 12.00 noon to celebrate the works at the Recreation Ground to date and to progress the mural on the back wall of the grandstand.
- Maria Weeding has spent time doing Lake Dulverton work in relation to the removal of the Macrocarpa trees near Mahers Point. Parks and Wildlife suggested that a new Reserve Activity Assessment form be filled in should council wish to seek approval to remove the tree stumps that have been left. This form has been submitted. A meeting with officers from Parks and Wildlife and Aboriginal Heritage Tasmania has been scheduled for Thursday 18th October 2018 to discuss works to date.
- A Lake Dulverton and Callington Park Management Committee meeting was held on Monday 15th October 2018. See minutes as per agenda item.
- Helen Geard has been on annual leave for two weeks and Sandy Leighton on leave for one week.
- Sandy Leighton has tendered her resignation, as she has been able to secure a full time position with the State Government, working in the area of weeds and other environmental related work. At a small farewell gathering of staff on Tuesday 16th October 2018 Sandy was thanked for her time and valuable work at Southern Midlands.
- Council's Weeds Officer Sandy Leighton provided the following as a summary of activities from 18th September to 16th October (*details provided by S Leighton*).

Enquiries

4 (boneseed, plant ID, mouse-ear hawkweed, Chilean needle grass).

Site/ Property visits

Total = 7

6 x Spanish heath in Woodsdale/ Levendale area.

1 x Boneseed (Bagdad).

Handouts and control advice provided to landholders as required.

Road surveys

Additional Spanish heath surveys done along all roads in the Woodsdale/Levendale area.

Council roadside weed control and Spanish heath

During ground surveys Spanish heath was found along some of the Council roadsides. Plants had not been sprayed. A list of sites was given to Craig Whatley for future reference.

Database management

Following site visits the Boneseed and Spanish heath databases have been updated.

Workshop (Chilean needle grass)

Attended state-wide workshop run by Herbarium/Councils.

Newsletter article

Weed update submitted for inclusion in next Council newsletter.

Emerging weed issues

After elections Council to consider employing a replacement Weeds Officer.

Resignation

Sandy Leighton has resigned, effective COB Tuesday 16 October 2018, to take up a full-time position with Department of State Growth (Roads) working as their Environmental Extension Officer.

RECOMMENDATION

THAT the Landcare Unit Report be received and the information noted.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

14.3 Cultural

Strategic Plan Reference 3.3.1

Ensure that the cultural diversity of the Southern Midlands is maximised.

Nil.

14.4 Regulatory (Other than Planning Authority Agenda Items)

Strategic Plan Reference 3.4.1

A regulatory environment that is supportive of and enables appropriate development.

Nil.

14.5 Climate Change

Strategic Plan Reference 3.5.1

Implement strategies to address issues of climate change in relation to its impact on Councils corporate functions and on the Community.

Nil.

15. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – LIFESTYLE)

15.1 Community Health and Wellbeing

Strategic Plan Reference 4.1.1

Support and improve the independence, health and wellbeing of the Community.

Nil.

15.2 Youth

Strategic Plan Reference 4.2.1

Increase the retention of young people in the municipality.

Nil.

15.3 Seniors

Strategic Plan Reference 4.3.1

Improve the ability of the seniors to stay in their communities.

Nil.

15.4 Children and Families

Strategic Plan Reference 4.4.1

Ensure that appropriate childcare services as well as other family related services are facilitated within the Community.

Nil.

15.5 Volunteers

Strategic Plan Reference 4.5.1

Encourage community members to volunteer.

Nil.

15.6 Access

Strategic Plan Reference 4.6.1a & 4.6.1b

Continue to explore transport options for the Southern Midlands Community / Continue to meet the requirements of the Disability Discrimination Act (DDA).

Nil.

15.7 Public Health

Strategic Plan Reference 4.7.1

Monitor and maintain a safe and healthy public environment.

Nil.

15.8 Recreation

Strategic Plan Reference 4.8.1

Provide a range of recreational activities and services that meet the reasonable needs of the Community.

Nil.

15.9 Animals

Strategic Plan Reference 4.9.1

Create an environment where animals are treated with respect and do not create a nuisance for the Community.

Nil.

15.10 Education

Strategic Plan Reference 4.10.1

Increase the educational and employment opportunities available within the Southern Midlands.

Nil.

16. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – COMMUNITY)

16.1 Capacity & Sustainability

Strategic Plan Reference 5.1.1 & 5.1.2

Build the capacity of the community to help itself and embrace the framework and strategies articulated through social inclusion to achieve sustainability / Maintain and strengthen communities in the Southern Midlands.

Nil.

16.2 Safety

Strategic Plan Reference 5.2.1

Increase the level of safety of the community and those visiting or passing through the municipality.

Nil.

16.3 Consultation & Communication

Strategic Plan Reference 5.3.1

Improve the effectiveness of consultation and communication with the community.

Nil.

17. OPERATIONAL MATTERS ARISING (STRATEGIC THEME – ORGANISATION)

17.1 Improvement

Strategic Plan Reference(s) 6.1.1, 6.1.2, 6.1.3, 6.1.4 & 6.1.5

Improve the level of responsiveness to Community needs / Improve communication within Council / Improve the accuracy, comprehensiveness and user friendliness of the Council asset management system / Increase the effectiveness, efficiency and use-ability of Council IT systems / Develop an overall Continuous Improvement Strategy and framework.

Nil.

17.2 Sustainability

Strategic Plan Reference(s) 6.2.1, 6.2.2, 6.2.3, 6.2.4, 6.2.5, 6.2.6, 6.2.7 & 6.2.8

Retain corporate and operational knowledge within Council / Provide a safe and healthy working environment / Ensure that staff and elected members have the training and skills they need to undertake their roles / Increase the cost effectiveness of Council operations through resource sharing with other organisations / Continue to manage and improve the level of statutory compliance of Council operations / Ensure that suitably qualified and sufficient staff are available to meet the Communities need / Work co-operatively with State and Regional organisations / Minimise Councils exposure to risk.

17.2.1 COMMON SERVICES JOINT VENTURE UPDATE (STANDING ITEM – INFORMATION ONLY)

Author: GENERAL MANAGER (TIM KIRKWOOD)

Date: 19 OCTOBER 2018

Enclosure:

Local Government Shared Services – Council Update – September 2018

Local Government Shared Services – Joint Venture Update – September 2018

ISSUE

To inform Council of the Common Services Joint Venture activities for the month of September 2018.

BACKGROUND

There are seven existing members of the Common Services Joint Venture Agreement, with two other Council's participating as non-members.

Members: Brighton, Central Highlands, Glenorchy, Huon Valley, Sorell, Southern Midlands and Tasman.

DETAIL

Refer 'Common Services Joint Venture Update – September 2018 attached.

Human Resources & Financial Implications – Refer comment provided in the update.

Councillors will note that the Southern Midlands Council provided 106 hours of service to other Councils and received 4 hours of services from other Councils.

Details of services provided are included in the attachment.

Community Consultation & Public Relations Implications – Nil

Policy Implications – N/A

Priority - Implementation Time Frame – Ongoing.

RECOMMENDATION

THAT the information be received.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

ENCLOSURE
Agenda Item 17.2.1

Local Government Shared Services - Council Update

Council

Southern Midlands

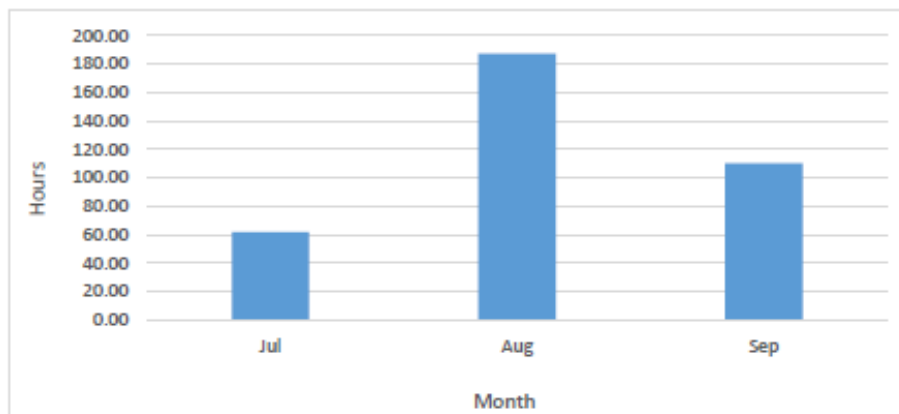
Shared Service Participation in September 2018

110 hours

Summary

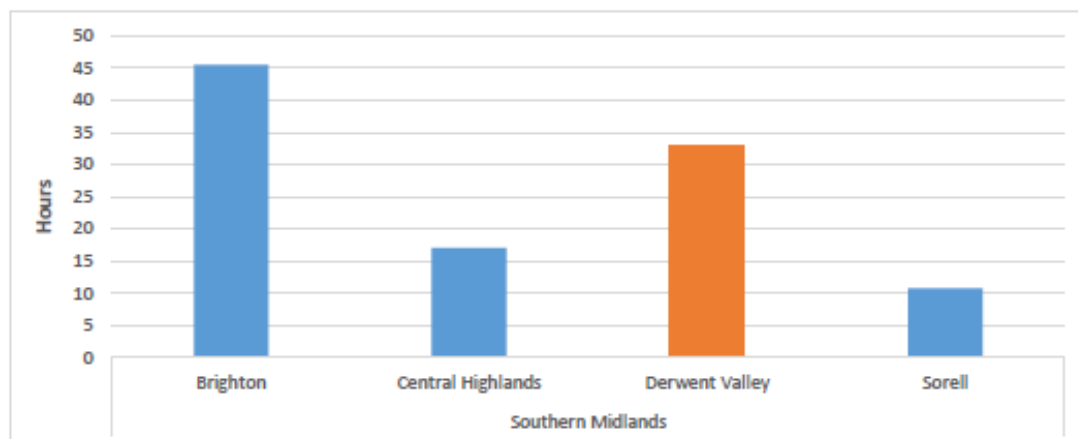
In September 2018, 110 hours of shared services were exchanged by the Southern Midlands Council which was a decrease from hours exchanged in August (188). From this total, Southern Midlands provided 106 hours of services to other Councils and received 4 hours of services from other Councils.

Fig 1 – Services Exchanged by Southern Midlands Council in Recent Months



Services Provided by Southern Midlands Council

Fig 2 - Services Provided by Southern Midlands Council during September 2018 by Council



*Council is not a member of LG Shared Services Agreement

Fig 3 - Services Provided by Southern Midlands Council during September 2018 by Service Category

SOUTHERN MIDLANDS		Summary of Services Provided
Brighton	46	
Permit Authority - Plumbing	46	Plumbing Inspections & Approvals
Central Highlands	17	
Animal Control	6	Animal Control Services
Planning Services	11	Statutory Planning Services
Derwent Valley	33	
Permit Authority - Plumbing	33	Statutory Planning Services
Sorell	11	
WHS / Risk Management	11	WH&S Services & Risk Management
Grand Total	106	

*Council is not a member of LG Shared Services Agreement

Services Received by Southern Midlands Council

Fig 4 - Services Received by Southern Midlands Council during September 2018 by Council

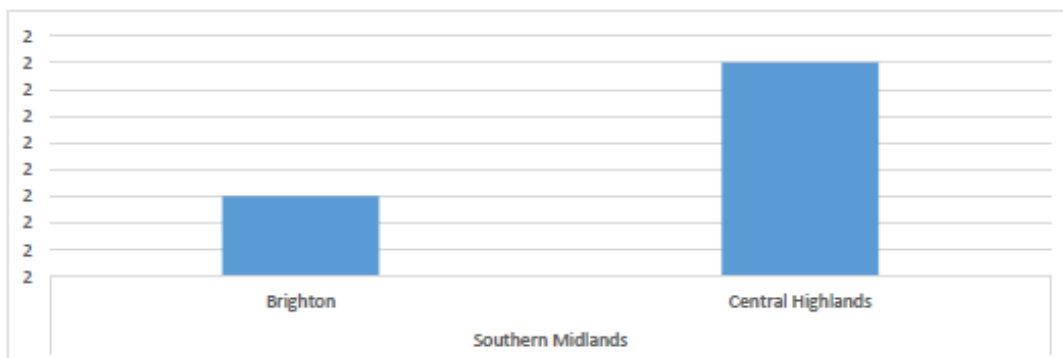


Fig 5 - Services Received by Southern Midlands Council during September 2018 by Service Category

SOUTHERN MIDLANDS		Summary of Services Received
Brighton	2	
Development Engineering	2	Subdivision Approvals & Inspections
Central Highlands	2	
Works Services	2	Online Contractor Inductions
Grand Total	4	

Cost Benefits Achieved by Southern Midlands and Other Councils

110 hours of Shared Services were exchanged by Southern Midlands Council last month. Analysis of Shared services provision has indicated that both the Provider Council and the Client Council save money through the exchange of Shared services at an approximate ratio of 50%.

In the month of **September**, it is estimated, Council have achieved a net benefit of approximately **\$4,015**. This was a result of increasing the utilisation of its current staff to earn additional revenue from providing services to other Councils, and from utilising Shared Services from within Local Government as opposed to external consultants (on average LG Shared Services rates can be procured at significant discount to external consultant fees).

It is estimated that Southern Midlands Council's direct involvement in Shared Services saved **ALL** participating Councils (including Southern Midlands Council) approximately **\$6,925** for the month of **September**.

Local Government Shared Services Update

SEPTEMBER 2018

Summary of Recent Shared Services Activity

963 hours of Shared Services were exchanged between Councils during September 2018, which was a significant decrease of approximately 41% when compared to hours exchanged during the previous month of August (1623 hours) and these hours were lower than the three-month average of 1253 hours per month.

Fig 1 - Shared Service Exchange Hours in Recent Months

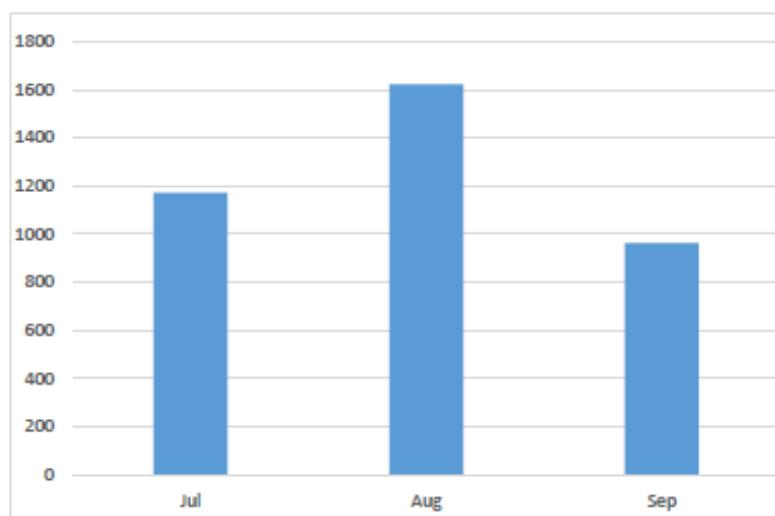
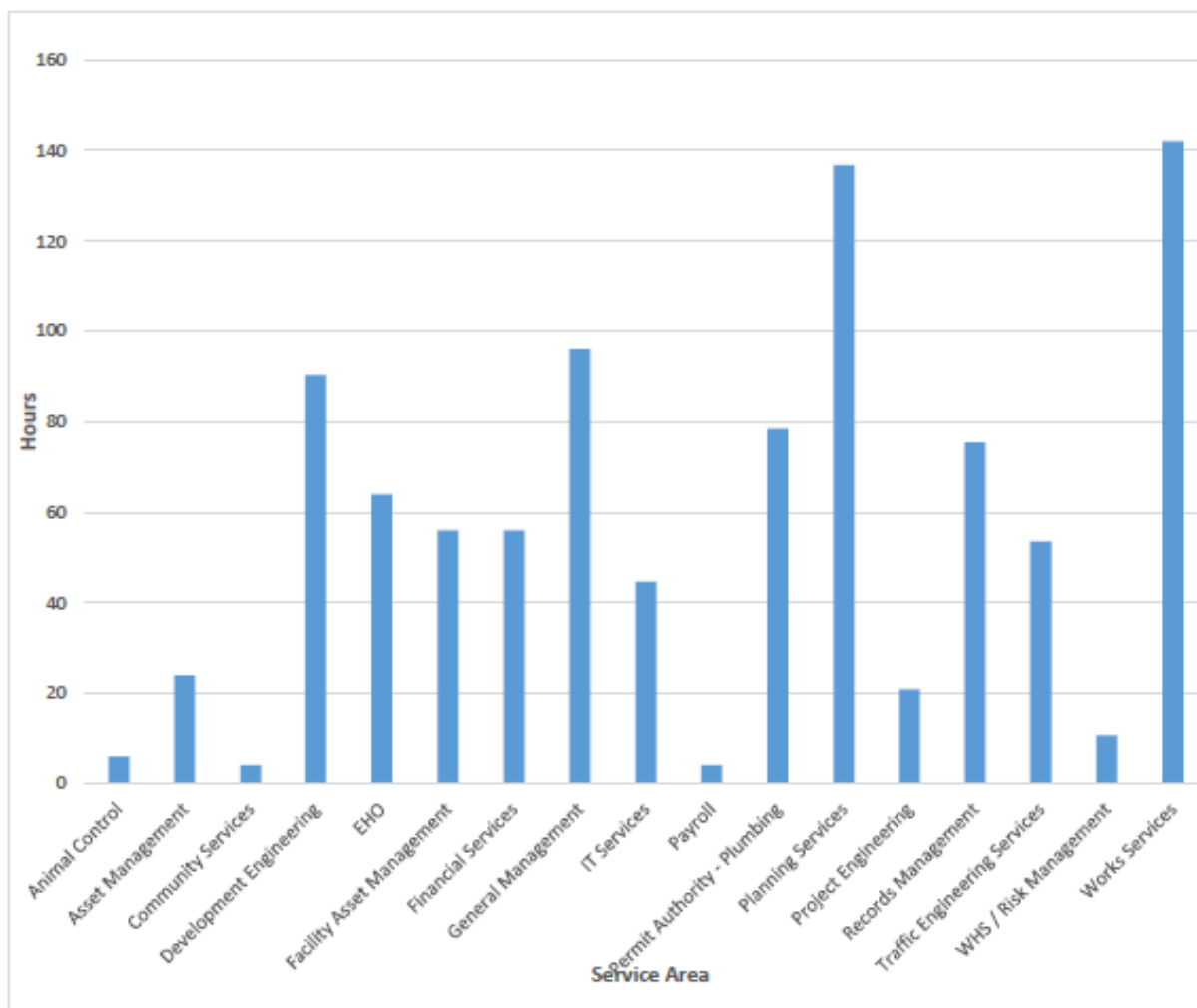


Fig 2 - Details of Current Exchange of Services by Council during September 2018

Provider Council	Client / Organisation									
	Brighton	Central Highlands	Derwent Valley*	GSB	Litchfield (NT)	LGSS	Glenorchy	Sorell	Southern Midlands	Tasman
Brighton			88	84			53.5		2	132
Central Highlands	2							2	2	2
GSB										
Sorell				29						289
West Arnhem (NT)					75.5					
Southern Midlands	45	17	33					11		
Tasman								96		

*Council/Organisation not currently a member of the Local Government Shared Services Agreement

Fig 3 - Details of Current Exchange of Services by Service Category during September 2018



Savings to Local Government

A total of 963 hours of Shared Services were exchanged between Councils last month. Analysis of Shared Services provision has indicated that both the Provider Council and the Client Council save money through the exchange of Shared Services at an approximate ratio of 50%.

Due to this, it is estimated that the provision of Shared Services between Councils saved ALL participating Councils and Local Government, of the amount of \$71,195 for the month of September. This was a result of increasing the utilisation of current Council Staff at Councils providing services and from Client Councils utilising Shared Services from within Local Government as opposed to external consultants (on average LG Shared Services rates can be procured at significant discount to external consultant fees).

Progress of the Shared Services

- Shared Services Agreement Schedules 1, 2 and 3 have been amended to reflect change of Committee Member names and CPI increases as at 1 July 2018.
- Increase involvement with Northern Territory members and encourage more participation in meetings.
- Continuing to pursue financial gains through combined purchasing of common services approach.

17.2.2 SOUTH CENTRAL SUB-REGION COLLABORATION STRATEGY – STANDING ITEM

Author: GENERAL MANAGER (TIM KIRKWOOD)

Date: 21 SEPTEMBER 2018

ISSUE

Standing Item to enable:

- a) Council to identify or consider new initiatives that can be referred to the Sub-Region Group for research and / or progression; and
- b) The provision of updates and reports on the Group's activities.

BACKGROUND

The Brighton, Central Highlands, Derwent Valley and Southern Midlands Councils have agreed to work together to identify and pursue opportunities of common interest and to more effectively and efficiently serve ratepayers, residents and the communities in these municipal areas.

DETAIL

The Sub-Region Group has now met on six occasions. The last meeting was held on 4th June 2018.

Human Resources & Financial Implications – No budget has been allocated for these sub-regional activities. Any specific projects which require additional funding will be referred to Council for consideration prior to commencement.

Community Consultation & Public Relations Implications – Nil

Policy Implications – N/A

Priority - Implementation Time Frame – Ongoing.

RECOMMENDATION

THAT the information be received.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

17.2.3 PROPOSED CHRISTMAS / NEW YEAR ARRANGEMENTS (INCLUDING OFFICE CLOSURE)

Author: GENERAL MANAGER (TIM KIRKWOOD)

Date: 18 OCTOBER 2018

ISSUE

To inform Council and seek endorsement of the proposed Christmas and New Year arrangements (including office closures).

DETAIL

The following arrangements are proposed for the 2018/19 Christmas and New Year period:

Council Offices:

Council Offices to close on Monday 24th December 2018 at 2.00 p.m., and re-open at 9.00 a.m. on Wednesday, 2nd January 2019.

Household Garbage Collection Service:

Some services may be affected during this period but if there are any changes due to public holidays etc. households will be notified accordingly.

Waste Transfer Stations:

Campania, Dysart and Oatlands Waste Transfer Stations will be closed on Christmas Day and New Years Day.

Oatlands Swimming Pool:

Closed on Christmas Day.

On-Call Arrangements:

On-call arrangements will be in place during this period.

Human Resources & Financial Implications - With the exception of scheduled rostered days off, all staff will take Annual Leave on normal working days that fall during the closure period.

Community Consultation & Public Relations Implications - The proposed arrangements will be advertised following endorsement by Council.

Policy Implications - Consistent with standard Council Policy.

RECOMMENDATION

THAT the information be received and Council endorse the proposed Office closure arrangements over the 2018/19 Christmas and New Year period.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

17.2.4 TABLING OF DOCUMENTS

Nil.

17.3 Finances

Strategic Plan Reference(s) 6.3.1, 6.3.2 & 6.3.3

Community's finances will be managed responsibly to enhance the wellbeing of residents / Council will maintain community wealth to ensure that the wealth enjoyed by today's generation may also be enjoyed by tomorrow's generation / Council's financial position will be robust enough to recover from unanticipated events, and absorb the volatility inherent in revenues and expenses.

17.3.1 MONTHLY FINANCIAL STATEMENT (SEPTEMBER 2018)

Author: FINANCE OFFICER (COURTNEY PENNICOTT)

Date: 19 OCTOBER 2018

ISSUE

Refer enclosed Report incorporating the following: -

- Statement of Comprehensive Income – 1st July 2018 to 30th September 2018 (including Notes)
- Current Expenditure Estimates – as at 30th September 2018
- Capital Expenditure Estimates (*refer to enclosed report detailing the individual capital projects*) – as at 30th September 2018
- Cash Flow Statement –September 2018
- Rates & Charges – 12th October 2018

Note: Expenditure figures provided are for the period 1st July 2018 to 30th September 2018 – 25% of the period.

CURRENT EXPENDITURE ESTIMATES (OPERATING BUDGET)

Strategic Theme - Infrastructure

Sub-Program – Bridges – expenditure to date (\$105,040 – 28.18%). Expenditure relates to engineering assessments required for NHVR.

Sub-Program – Public Toilets – expenditure to date (\$19,656 – 30.63%). Annual insurance premiums have been allocated to all facilities and there has been additional unforeseen costs associated with internal sewerage blockages at Colebrook History Room Toilets.

Strategic Theme – Growth

Sub-Program – Business – expenditure to date (\$118,665 – 27.99%). Costs relate to private works and the Stornoway Contract where works are undertaken on a recharge basis.

Strategic Theme – Landscapes

Sub-Program – Natural – expenditure to date (\$55,720 – 32.16%). Expenditure relates to works at the Chauncy Vale Reserve i.e. safety upgrades, and land care facilitator costs. It includes annual insurance allocations.

Strategic Theme – Lifestyle

Sub-Program – Youth – expenditure to date (\$87,450 – 34.01%). Expenditure relates to the implementation of the school holiday program.

Sub-Program – Childcare – expenditure to date (\$5,130 – 68.40%). Annual donation to the Brighton Family Day Care Service.

Sub-Program – Animals – expenditure to date (\$30,355 – 28.76%). Expenditure includes costs relating to annual dog registration notices and reminders.

Strategic Theme –Community

Sub-Program – Capacity – expenditure to date (36,133 – 129.40%). Expenditure includes Council’s contribution of \$5K to the Green Ponds Progress Association (being its contribution towards the purchase of a community bus); the annual donation of \$2K to the Melton Mowbray Community Rodeo Association; and costs associated with the Heritage Festival and the Kempton Memorial Avenue event.

Strategic Theme –Organisation

Sub-Program – Sustainability – expenditure to date (\$651,510 – 28.87%). Expenditure includes annual costs associated with computer software licensing/subscriptions \$60,455, and annual insurance premiums of \$56,446.

RECOMMENDATION

THAT the Financial Report be received and the information noted.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

STATEMENT OF COMPREHENSIVE INCOME

FOR THE PERIOD

1st JULY 2018 to 30th SEPTEMBER 2018

	Annual Budget	Year to Date as at 30th SEPTEMBER	%	Comments
Income				
General rates	\$ 5,390,741	\$ 5,296,669	98.3%	Budget includes Interest & Penalties to be imposed to end of June 2019
User Fees (refer Note 1)	\$ 730,602	\$ 281,798	38.6%	
Interest	\$ 177,000	\$ 51,267	29.0%	
Government Subsidies	\$ 24,000	\$ 11,751	49.0%	Heavy Vehicle Licence Fees & Road Rescue MAIB reimbursements
Contract Income	\$ 0	\$ 0	0.0%	
Other (refer Note 2)	\$ 162,000	\$ 30,845	19.0%	
Sub-Total	\$ 6,484,343	\$ 5,672,330	87.5%	
Grants - Operating	\$ 3,356,130	\$ 425,776	12.7%	FAGS
Total Income	\$ 9,840,473	\$ 6,098,106	62.0%	
Expenses				
Employee benefits	\$ (3,914,764)	\$ (1,030,588)	26.3%	Less Roads - Resheeting Capitalised
Materials and contracts	\$ (3,042,876)	\$ (954,074)	31.4%	Less Roads - Resheeting Capitalised, Includes Land Tax
Depreciation and amortisation	\$ (2,855,500)	\$ (713,875)	25.0%	Percentage Calculation (based on year-to-date)
Finance costs	\$ (30,723)	\$ (4,427)	14.4%	
Contributions	\$ (221,180)	\$ 0	0.0%	Fire Service Levies
Other	\$ (141,075)	\$ (105,841)	75.0%	Incls Rate Discounts
Total expenses	\$ (10,206,118)	\$ (2,808,804)	27.5%	
Surplus (deficit) from operations	\$ (365,645)	\$ 3,289,301	-899.6%	
Grants - Capital (refer Note 3)	\$ 1,669,375	\$ 0	0.0%	
Sale Proceeds (Plant & Machinery)	\$ 353,000	\$ 0	0.0%	
Net gain / (loss on disposal of non-current assets)	\$ 0	\$ 0	0.0%	
Surplus / (Deficit)	\$ 1,656,730	\$ 3,289,301	198.5%	

NOTES				
1. Income - User Fees (Budget \$730,602) includes:				
- All other Programs	\$ 399,869	\$ 187,980	47.0%	Actual Income Received (i.e. excluding Debtors)
- Private Works	\$ 170,733	\$ 63,919	37.4%	
- Callington Mill	\$ 160,000	\$ 29,898	18.7%	
	\$ 730,602	\$ 281,798		
2. Income - Other (Budget \$162,000) includes:				
- Tas Water Distributions	\$ 152,000	\$ 22,931	15.09%	
- HBS Dividend	\$ 10,000	\$ -	0.0%	
- Other	\$ -	\$ 7,914	0.0%	
	\$ 162,000	\$ 30,845	19.0%	
3. Grant - Capital (Budget \$1,669,375) includes:				
- Swimming Pool	\$ 1,250,000	\$ -	0.0%	
- Kempton Comm Health Centre	\$ 75,000	\$ -	0.0%	Received 30/6/18
- Roads To Recovery Grant	\$ 344,375	\$ -	0.0%	
	\$ 1,669,375	\$ -	0.0%	
Note:				
Operating Grants				
FAGS		\$ 425,776		
		\$ -		
		\$ 425,776		

CAPITAL EXPENDITURE PROGRAM 2018-19
AS AT 30 SEPTEMBER 2018

			BUDGET	EXPENDITURE	VARIANCE	COMMENTS
INFRASTRUCTURE						
ROAD ASSETS						
Resheeting Program	Various	Roads Resheeting	\$ 450,000	\$ 41,999	\$ 408,001	
Reseal Program		Roads Resealing (as per agreed program)	\$ 500,000	\$ -	\$ 483,200	
	C1010047	Kempton Intersections		\$ 16,800		
		Glen Morey Road	\$ 135,000	\$ -	\$ 135,000	RTR
		Woodsdale Road	\$ 135,000	\$ -	\$ 135,000	RTR
	C1020033	Yarlington Road (Smarts Hill - 150 metres)	\$ 22,500	\$ -	\$ 22,500	\$22.5K Budget c/fwd
Reconstruct & Seal		Blackbrush Road - new seal (400 metres each end)	\$ 72,000	\$ -	\$ 72,000	\$72K Budget c/fwd
		Huntington Tier (350 metres, Huntington Tier End)	\$ 52,000	\$ -	\$ 52,000	
Minor Seals (New)		Various Projects	\$ 20,000	\$ -	\$ 20,000	
		Church Road (Brighton Council end)	\$ 10,000	\$ -	\$ 10,000	\$10K Budget c/fwd
	C1020032	Hasting Street Junction	\$ 15,000	\$ 959	\$ 14,041	\$15K Budget c/fwd WIP 30/6/18 \$959
Unsealed - Road Widening	C1010077	Clifton Vale - (Cliff Section)	\$ 40,000	\$ -	\$ 40,000	\$40K Budget c/fwd
		Brown Mountain Road (vicinity of Ferniehurst)	\$ 15,000	\$ -	\$ 15,000	
		Native Corners Road (Far end, Widening/Guard Rail)	\$ 20,000	\$ -	\$ 20,000	
Junction / Road Realignment / Other	C1010037	Campania - Reeve St / Clime Street (includes Footpath)	\$ 70,000	\$ 2,617	\$ 67,383	\$45K Budget c/fwd WIP 30/6/18 \$2,617
		Reeve St - Hall Street to Rec Ground (K&G) - 70 metres	\$ 20,000	\$ -	\$ 20,000	Budget c/fwd
		Reeve Street - Footpath (continuation to Hall)	\$ 18,000	\$ -	\$ 18,000	
		Bagdad Primary School - Car Park (contribution)	\$ 25,000	\$ -	\$ 25,000	
		Tunbridge Main Road - Kerb & Gutter Renewal	\$ 20,000	\$ -	\$ 20,000	
	C1010039	Woodsdale Road - Landslip Area(s) - Engineering Assessment	\$ 9,500	\$ 2,783	\$ 6,717	\$9.5K Budget c/fwd
			\$ 1,649,000	\$ 65,159	\$ 1,583,841	
BRIDGE ASSETS	C1030006	Fields Road Bridge (B1851)	\$ -	\$ 1,469	\$ (1,469)	WIP 30/6/18
			\$ -	\$ 1,469	\$ (1,469)	

WALKWAYS	C1040003	Footpaths - General Streetscapes	\$ 30,000	\$ 1,127	\$ 28,873	
		Bagdad Township				
		- Swan Street (Blackport Rd to Green Valley Rd)	\$ 110,000	\$ 105,320	\$ 4,680	\$4K Budget c/fwd WIP 30/6/18 \$2,687
		Campania Township				
		- Review Management Plan (Site Plan) / Walking Tracks (Bush	\$ 5,000	\$ -	\$ 5,000	\$5K Budget c/fwd
		Colebrook Township				
	C1040023	- Streetscape Plan Development & Implementation (Part)	\$ 15,000	\$ 3,583	\$ 11,417	\$15K Budget c/fwd
		Kempton Township				
	C1040004	- Streetscape Plan (Review & Implementation (Part)	\$ 70,000	\$ 72,525	\$ (2,525)	\$40K Budget c/fwd WIP 30/6/18 \$9,660
		Parattah Township				
	C1040025	- Tunnack Main Road Kerb & Gutter	\$ 14,478	\$ -	\$ 14,478	
		Tunbridge Township				
	C1040024	- Streetscape Project (Part Implementation) - 2 yr program	\$ 9,500	\$ 6,344	\$ 3,156	\$9.5K Budget c/fwd
			\$ 253,978	\$ 188,899	\$ 65,079	
LIGHTING		Esplanade Project (Total Project Cost \$128k year 1-2)	\$ 64,000	\$ -	\$ 64,000	
			\$ 64,000	\$ -	\$ 64,000	

**CAPITAL EXPENDITURE PROGRAM 2018-19
 AS AT 31 AUGUST 2018**

			BUDGET	EXPENDITURE	VARIANCE	COMMENTS
BUILDINGS		Tunbridge Town Hall Toilets (Contribution)	\$ 10,000	\$ 1,495	\$ 8,505	
			\$ 10,000	\$ 1,495	\$ 8,505	

DRAINAGE		Bagdad				
		- Lyndon Road	\$ 15,000	\$ -	\$ 15,000	
		Campania				
		- Reeve Street Open Drain (north of Telephone Box)	\$ -	\$ 4,124	\$ (4,124)	WIP 30/6/18 \$4,124 - Budget c/fwd
		Oatlands				
		- Barrack Street (towards Mason Street)	\$ 10,000	\$ -	\$ 10,000	\$10K Budget c/fwd
		- High St/Wellington Street Junction	\$ 5,000	\$ -	\$ 5,000	\$5K Budget c/fwd
		- Queen Anne Street	\$ 7,500	\$ -	\$ 7,500	\$7.5K Budget c/fwd
		Kempton				
		- Memorial Avenue	\$ 10,000	\$ -	\$ 10,000	
			\$ 47,500	\$ 4,124	\$ 43,376	
WASTE	C110001	Wheelie Bins and Crates	\$ 17,000	\$ 174,892	\$ (157,892)	Funded Annual Depreciation
		Oatlands WTS - Concrete Pad(s)	\$ 25,000	\$ -	\$ 25,000	\$25K Budget c/fwd
		Dysart WTS - General Improvements	\$ 20,000	\$ -	\$ 20,000	\$20K Budget c/fwd
			\$ 62,000	\$ 174,892	\$ (112,892)	
GROWTH TOURISM						
	C2020005	Lake Dulverton Arts Sculpture Project	\$ 12,000	\$ 14,446	\$ (2,446)	WIP 30/6/18 \$12,000
			\$ 12,000	\$ 14,446	\$ (2,446)	
HERITAGE						
	C3010003	Callington Mill (Asset Renewals)	\$ 10,000	\$ 9,910	\$ 90	
		Callington Mill (Mill Tower - Fire Detection System & Exit Lighting)	\$ 6,500	\$ -	\$ 6,500	Budget c/fwd
		Callington Mill (Restoration of Fan Tail & Sails)	\$ -	\$ 27,494	\$ (27,494)	WIP 30/6/18 \$27,494
	G3010010	Commissariat (79 High Street)	\$ 141,800	\$ 175,688	\$ (33,888)	
		Commissariat (79 High Street)	\$ 464,250	\$ 692,258	\$ (228,008)	WIP 30/6/18 \$692,258
Wood Stove (Women's Kitchen)		Oatlands Court House (Stabilisation & Gaol Cell)	\$ 8,000	\$ -	\$ 8,000	Budget c/fwd \$5k
	C3010002	Oatlands Gaol - Minor Capital Works	\$ 5,000	\$ -	\$ 5,000	Budget c/fwd
		Oatlands Gaol - Wingwall Completion	\$ 15,000	\$ -	\$ 15,000	
		Oatlands Gaol - Aluminum Temporary Steps (Entrance)	\$ 3,500	\$ -	\$ 3,500	
	G3010011	Heritage Building (Key Card System)	\$ 47,000	\$ 37,192	\$ 9,808	\$47K Budget c/fwd WIP \$37,192
		Kempton Watch House (Fitout)	\$ 7,500	\$ -	\$ 7,500	\$7.5K Budget c/fwd
		Roche Hall Forecourt (Interps - Planning Condition of Approval)	\$ 40,000	\$ -	\$ 40,000	
		Roche Hall - External Painting (excl. Gutters; Fascias & Soffits)	\$ 15,000	\$ -	\$ 15,000	
			\$ 763,550	\$ 942,543	\$ (178,993)	

NATURAL						
		Chauncy Vale - Improvements	\$ 15,000	\$ 861	\$ 14,139	
		Mahers Point - Lanscape Plan	\$ 25,000	\$ 2,596	\$ 22,404	
		Callington Park - BBQ Replacement	\$ 5,500	\$ -	\$ 5,500	
			\$ 45,500	\$ 3,457	\$ 42,043	
REGULATORY						
		Kempton Council Chambers - Restoration Works	\$ 46,500	\$ 1,547	\$ 44,953	\$11.5K Budget c/fwd
	C9990001	Kempton Council Chambers - Office Furniture & Equipment	\$ 8,400	\$ -	\$ 8,400	
			\$ 54,900	\$ 1,547	\$ 53,353	

CAPITAL EXPENDITURE PROGRAM 2018-19

AS AT 31 AUGUST 2018

			BUDGET	EXPENDITURE	VARIANCE	COMMENTS
LIFESTYLE ACCESS						
	C4070035	All Buildings (Priority Approach - Year 3 of 5)	\$ 50,000	\$ -	\$ 50,000	
			\$ 50,000	\$ -	\$ 50,000	
PUBLIC HEALTH						
	C4070035	Kempton Community Health Facility	\$ 200,000	\$ 445	\$ 199,555	
			\$ 200,000	\$ 445	\$ 199,555	
RECREATION						
	C4070005	Recreation Committee	\$ 30,000	\$ 15,957	\$ 14,043	Colebrook Hall & Oat Community Centre
	C4070034	Oatlands Aquatic Centre (New Pool)	\$ 2,000,000	\$ 23,179	\$ 1,976,821	
	C4070034	Oatlands Aquatic Centre (New Pool)	\$ -	\$ 379,803	\$ (379,803)	WIP 30/6/18 \$379,803
		Kempton Blue Place - Water/Sewerage Connections	\$ -	\$ 3,844	\$ (3,844)	WIP 30/6/18 \$3,844 Budget c/fwd
		Kempton Hall - external repainting	\$ 50,000	\$ 23,073	\$ 26,927	\$40K Budget c/fwd WIP 30/6/18 \$23,073
		Mangalore Hall (replace Gutters and Roofing)	\$ 18,000	\$ -	\$ 18,000	
		Recreation Ground - Campania (Nets)	\$ 45,000	\$ -	\$ 45,000	
		Recreation Ground - Kempton (Granstand Rails & Seating)	\$ 10,000	\$ -	\$ 10,000	
		Recreation Gorund - Kempton (Lighting)	\$ 10,000	\$ -	\$ 10,000	
		Recreation Ground - Mt Pleasant (Upgrade Toilets)	\$ 13,000	\$ -	\$ 13,000	\$13K Budget c/fwd
	C4070001	Rec Ground - Parattah (Facility Development)	\$ 14,000	\$ 10,929	\$ 3,071	\$14K Budget c/fwd WIP \$407
		Tunbridge Park - Perimeter Fence (Safety)	\$ 7,500	\$ -	\$ 7,500	\$7.5K Budget c/fwd
COMMUNITY			\$ 2,197,500	\$ 456,786	\$ 1,740,714	

		\$	2,197,500	\$	456,786	\$	1,740,714	
COMMUNITY CAPACITY								
	C5020001	Levendale Community Centre	\$ 8,000	\$ -	\$ 8,000			\$8K Budget c/fwd
		Memorial Avenue Development (Island: Survey; Fencing & Aquisition)		\$ 54,902	\$ (54,902)			CFIG Grant - C/Fwd WIP 30/6/18
		Memorial Avenue Development (Interps)	\$ 15,000	\$ 21,423	\$ (6,423)			
			\$ 23,000	\$ 76,325	\$ (53,325)			
SAFETY								
		Road Accident Rescue Unit	\$ 3,000	\$ -	\$ 3,000			
			\$ 3,000	\$ -	\$ 3,000			
ORGANISATION SUSTAINABILITY								
	C4070011	Council Chambers - Building Improvements	\$ 10,500	\$ -	\$ 10,500			\$7.5K Budget c/fwd
		Council Chambers - Works Office	\$ 5,000	\$ -	\$ 5,000			
		Floor Coverings (Works Office)	\$ 6,000	\$ -	\$ 6,000			
		Council Chambers - Damp Issues & Stonemasonry	\$ 15,000	\$ -	\$ 15,000			\$15K Budget c/fwd
	C6020009	Computer System (Hardware / Software)	\$ 42,000	\$ 20,604	\$ 21,396			
		Telephone / Comms System	\$ 55,000	\$ -	\$ 55,000			\$35K Budget c/fwd
	C9990001	Town Hall (General - Incl. Office Equip/Furniture)	\$ 8,400	\$ -	\$ 8,400			
		Photo Reframing	\$ 3,000	\$ -	\$ 3,000			
		Computers/Phones - Councillors	\$ 21,000	\$ -	\$ 21,000			
			\$ 165,900	\$ 20,604	\$ 145,296			
WORKS								
		Kempton Depot - External Painting	\$ 10,000	\$ -	\$ 10,000			\$10K Budget c/fwd
	C6020001	Depot Relocation (Site / Concept Plans/ Amneities/ Redords Storz	\$ 358,000	\$ 90,724	\$ 267,276			\$80K Budget c/fwd
		Minor Plant Purchases	\$ 9,500	\$ -	\$ 9,500			
		Radio System	\$ 2,000	\$ 380	\$ 1,620			
		Plant Replacement Program						
		Refer separate Schedule (Gross)	\$ 770,000	\$ 52,212	\$ 717,788			
		Light Vehicles (Gross)	\$ 210,000	\$ -	\$ 210,000			
		(Trade Allowance - \$180K)						
			\$ 1,359,500	\$ 143,317	\$ 1,216,183			
		GRAND TOTALS	\$ 6,961,328	\$ 2,095,506	\$ 4,865,822			

SOUTHERN MIDLANDS COUNCIL : CURRENT EXPENDITURE 2018/19

SUMMARY SHEET

PROGRAM	TOTAL	REVISED BUDGET (GRANTS & OTHER REIMBURSEMENTS)	ACTUAL AS AT 30th SEPTEMBER 2018 25%	VARIANCE (+/-)	% BASED ON REVISED BUDGET 100%
INFRASTRUCTURE					
Roads	3,176,074	3,176,074	836,644	2,339,430	26.34%
Bridges	372,719	372,719	105,040	267,679	28.18%
Walkways	194,893	194,893	44,656	150,237	22.91%
Lighting	86,520	86,520	20,632	65,888	23.85%
Irrigation	0	0	0	0	0.00%
Drainage	80,042	80,042	16,138	63,904	20.16%
Waste	825,181	825,181	188,164	637,017	22.80%
Public Toilets	64,173	64,173	19,656	44,517	30.63%
Communications	0	0	0	0	0.00%
Signage	7,575	7,575	1,041	6,534	13.74%
INFRASTRUCTURE TOTAL:	4,807,177	4,807,177	1,231,970	3,575,207	25.63%
GROWTH					
Residential	0	0	0	0	0.00%
Business	1,173,941	423,941	118,655	305,286	27.99%
Tourism	43,950	43,950	12,784	31,166	29.09%
Agriculture	0	0	0	0	0.00%
GROWTH TOTAL:	1,217,891	467,891	131,439	336,452	28.09%
LANDSCAPES					
Heritage	298,546	298,546	93,942	204,604	31.47%
Natural	173,266	173,266	55,720	117,546	32.16%
Cultural	9,600	9,600	0	9,600	0.00%
Regulatory	792,083	792,083	195,306	596,777	24.66%
Climate Change	10,047	10,047	0	10,047	0.00%
LANDSCAPES TOTAL:	1,283,542	1,283,542	344,968	938,574	26.88%
LIFESTYLE					
Youth	257,126	257,126	87,450	169,676	34.01%
Aged	2,500	2,500	0	2,500	0.00%
Childcare	7,500	7,500	5,130	2,369	68.40%
Volunteers	40,000	40,000	627	39,373	1.57%
Access	0	0	0	0	0.00%
Public Health	10,093	10,093	1,366	8,728	13.53%
Recreation	473,710	473,710	80,593	393,117	17.01%
Animals	105,552	105,552	30,355	75,197	28.76%
Education	0	0	90	-91	0.00%
LIFESTYLE TOTAL:	896,481	896,481	205,611	690,869	22.94%
COMMUNITY					
Retention	0	0	0	0	0.00%
Capacity	27,925	27,925	36,133	-8,208	129.40%
Safety	56,650	56,650	4,838	51,812	8.54%
Consultation	23,425	23,425	2,690	20,735	11.48%
COMMUNITY TOTAL:	107,999	107,999	43,661	64,339	40.43%
ORGANISATION					
Improvement	104,984	104,984	15,816	89,168	15.06%
Sustainability	2,256,362	2,256,362	651,510	1,604,852	28.87%
Finances	296,680	296,680	33,830	262,850	11.40%
ORGANISATION TOTAL:	2,658,026	2,658,026	701,156	1,956,870	26.38%
TOTALS	10,971,116	10,221,116	2,658,805	7,562,310	26.01%

	INFLOWS (OUTFLOWS) (July 2018)	INFLOWS (OUTFLOWS) (Aug 2018)	INFLOWS (OUTFLOWS) (Sep 2018)	INFLOWS (OUTFLOWS) (Year to Date)
Cash flows from operating activities				
Payments				
Employee costs	- 285,779.85	- 295,693.96	- 410,844.19	- 992,318.00
Materials and contracts	- 482,830.14	- 220,305.02	- 185,394.11	- 888,529.27
Interest	- 4,426.65	-	-	- 4,426.65
Other	- 25,671.40	- 41,219.25	- 71,621.86	- 138,512.51
	- 798,708.04	- 557,218.23	- 667,860.16	- 2,023,786.43
Receipts				
Rates	114,381.50	1,201,186.32	1,358,690.78	2,674,258.60
User charges	979,934.15	78,692.91	66,852.70	1,125,479.76
Interest received	15,678.88	19,293.05	16,295.02	51,266.95
Subsidies		11,751.00	-	11,751.00
Other revenue grants	-	425,775.75	-	425,775.75
GST Refunds from ATO				-
Other	7,715.98	65,480.21	45,845.86	119,042.05
	1,117,710.51	1,802,179.24	1,487,684.36	4,407,574.11
Net cash from operating activities	319,002.47	1,244,961.01	819,824.20	2,383,787.68
Cash flows from investing activities				
Payments for property, plant & equipment	- 140,397.25	- 369,085.11	- 311,770.44	- 821,252.80
Proceeds from sale of property, plant & equipment				-
Proceeds from Capital grants	-	-	-	-
Proceeds from Investments	-	-	-	-
Payment for Investments	-	-	-	-
Net cash used in investing activities	- 140,397.25	- 369,085.11	- 311,770.44	- 821,252.80
Cash flows from financing activities				
Repayment of borrowings	- 6,781.93	-	-	- 6,781.93
Proceeds from borrowings				-
Net cash from (used in) financing activities	- 6,781.93	-	-	- 6,781.93
Net increase/(decrease) in cash held	171,823.29	875,875.90	508,053.76	1,555,752.95
Cash at beginning of reporting year	11,567,278.62	11,739,101.91	12,614,977.81	11,567,278.62
Cash at end of reporting	11,739,101.91	12,614,977.81	13,123,031.57	13,123,031.57

SOUTHERN MIDLANDS COUNCIL				
SUMMARY OF RATES AND CHARGES LEVIED, REMITTED AND COLLECTED				
	This Financial Year 11th September 2018		Last Financial Year 12th October 2017	
Arrears brought forward as at July 1		\$ 419,894.17		\$ 379,430.89
ADD current rates and charges levied		\$ 5,297,326.00		\$ 5,103,783.57
ADD current interest and penalty		\$ 22,381.53		\$ 22,812.64
TOTAL rates and charges demanded	100.00%	\$ 5,739,601.70	100.00%	\$ 5,506,027.10
LESS rates and charges collected	44.60%	\$ 2,559,592.21	42.82%	\$ 2,357,637.20
LESS pensioner remissions	3.93%	\$ 225,642.00	4.12%	\$ 226,926.84
LESS other remissions and refunds	0.12%	\$ 6,789.91	0.10%	\$ 5,339.34
LESS discounts	0.50%	\$ 28,524.85	0.48%	\$ 26,200.06
TOTAL rates and charges collected and remitted	49.14%	\$ 2,820,548.97	47.51%	\$ 2,616,103.44
UNPAID RATES AND CHARGES	50.86%	\$ 2,919,052.73	52.49%	\$ 2,889,923.66

18. MUNICIPAL SEAL

Nil.

19. CONSIDERATION OF SUPPLEMENTARY ITEMS TO THE AGENDA

Council to address urgent business items previously accepted onto the agenda.

RECOMMENDATION

THAT in accordance with Regulation 15 of the *Local Government (Meeting Procedures) Regulations 2015*, the following items are to be dealt with in Closed Session.

Matter	Local Government (Meeting Procedures) Regulations 2015 Reference
<i>Confirmation of Closed Council Minutes</i>	15(2)
<i>Applications for Leave of Absence</i>	15(2)(h)
<i>Property Matter - Oatlands</i>	15(2)(f)
<i>Property Matter – Campania</i>	15(2)
<i>Property Matter – Oatlands</i>	15(2)(c)

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

RECOMMENDATION

THAT in accordance with Regulation 15(2) of the *Local Government (Meeting Procedures) Regulations 2015*, Council move into Closed Session and the meeting be closed to members of the public.

DECISION (MUST BE BY ABSOLUTE MAJORITY)		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr R Campbell		
Clr E Batt		
Clr D F Fish		
Clr D Marshall		

CLOSED COUNCIL AGENDA

20. BUSINESS IN “CLOSED SESSION”

Regulation 15 of the Local Government (Meeting Procedures) Regulations 2015 provides that Council may consider certain sensitive matters in Closed Meeting.

The following matters have been listed in the Closed Meeting section of the Council Agenda in accordance with Regulation 15 of the Local Government (Meeting Procedures) Regulations 2015.

- 20.1 CLOSED COUNCIL MINUTES - CONFIRMATION**
- 20.2 APPLICATIONS FOR LEAVE OF ABSENCE**
- 20.3 PROPERTY MATTER - OATLANDS**
- 20.4 PROPERTY MATTER - CAMPANIA**
- 20.5 PROPERTY MATTER - OATLANDS**

RECOMMENDATION

THAT Council move out of “Closed Session”.

DECISION		
Councillor	Vote FOR	Vote AGAINST
Mayor A E Bisdee OAM		
Dep. Mayor A O Green		
Clr A Bantick		
Clr E Batt		
Clr R Campbell		
Clr D F Fish		
Clr D Marshall		

OPEN COUNCIL AGENDA

21. CLOSURE